



Causeway Coast and Glens
**Community Planning
Strategic Partnership**

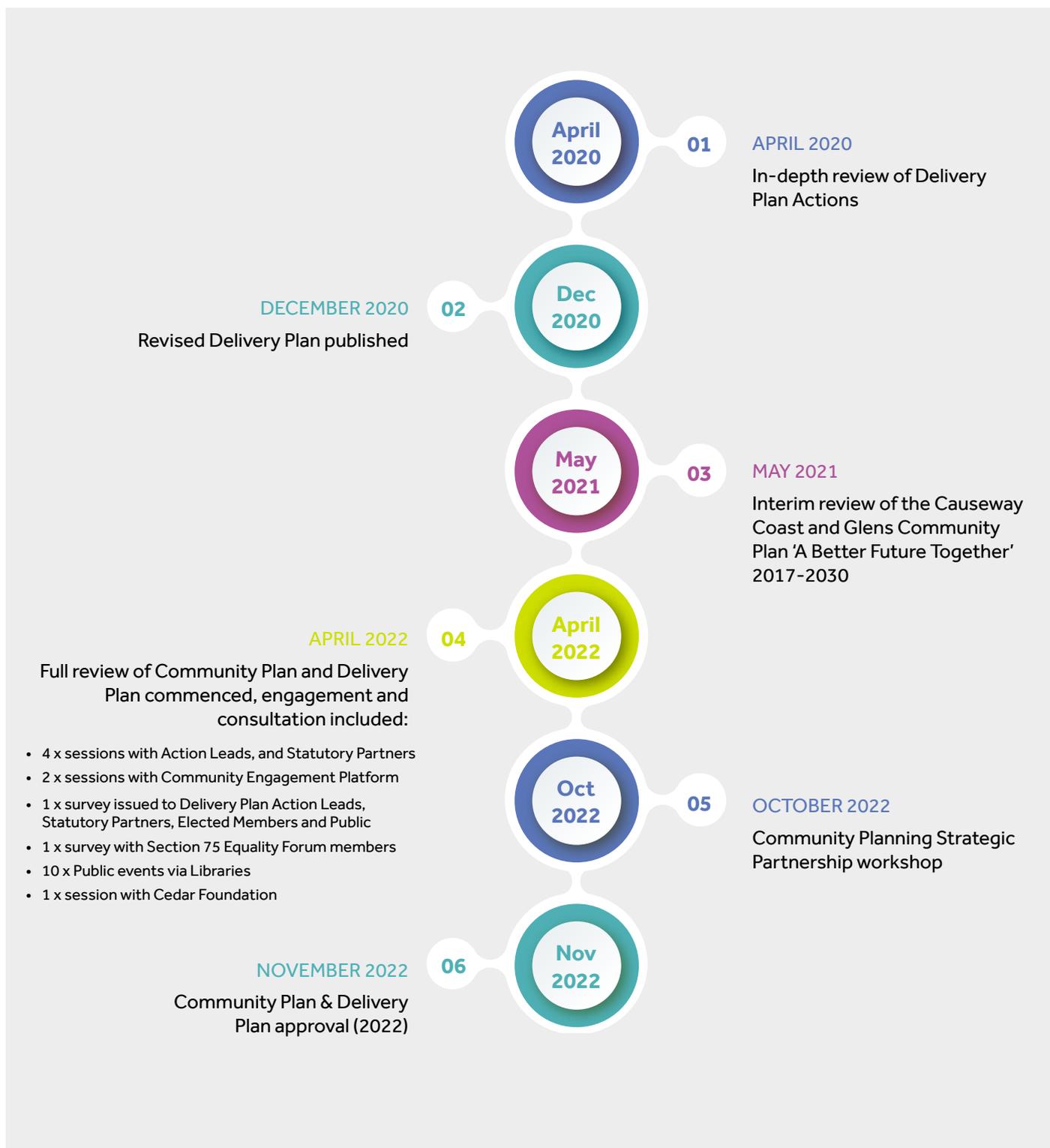
A BETTER FUTURE TOGETHER



DELIVERY PLAN
Review
November 2022



Engagement Pathway

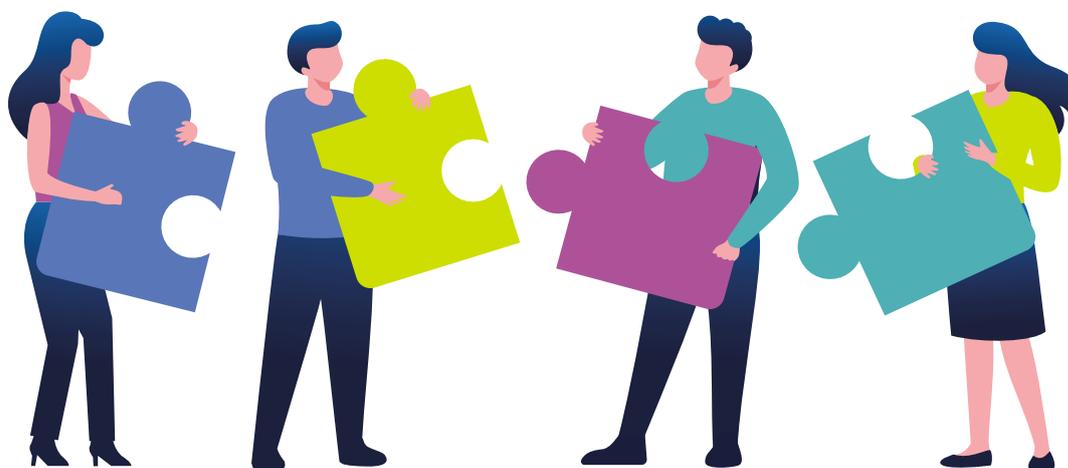


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We would like to take this opportunity to thank all those who contributed and helped to develop the 'Actions' contained within the Causeway Coast and Glens Delivery Plan 2022. Your dedication and pro-active participation throughout this process has enabled us to produce our newly revised Delivery Plan 2022.

The Causeway Coast and Glens Delivery Plan can be downloaded from the Council's website. All requests for the document in another format or language will be considered. If you would like a copy in an alternative format, please contact the Community Planning Team.



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Introduction

Since the development of the first Causeway Coast and Glens Community Plan¹ in 2017, the Community Planning Strategic Partnership has developed and delivered upon a considerable range of actions contained within our Delivery Plan 2018². This evolving process led to a revised Delivery Plan being established in 2020³ against the backdrop of the Covid-19 pandemic. The challenges encountered during recent times have had a dramatic impact on the lives of many including social, economic and on our general health and wellbeing. These impacts have been further exacerbated by the 'Cost of Living' crisis creating a degree of uncertainty for many of our citizens.

In order to address the ever-changing dynamics within the Causeway Coast and Glens area the Strategic Partnership has completed an extensive programme of engagement and consultation in relation to the Community Plan & Delivery Plan for this area. It is important that the actions contained within the Delivery Plan meet the changing needs within our area and within this context a full review of those actions has been completed. Central to the actions contained with the revised Delivery Plan 2022, is the identified need to bring about successful outcomes for all the people of the Causeway Coast and Glens area.

This revised Delivery Plan contains thirty-one Actions under four categories:



The Community Planning Strategic Partnership will continue to enhance, develop, and shape positive outcomes for all those who live in, work in, and visit the Causeway Coast and Glens area and we aim to meet changing social, environmental and economic conditions head on with practical approaches that will benefit our local community.

Creating a focused and evidenced-based Delivery Plan centred on the needs of our community remains at the forefront of our outcomes-based approach. The Community Planning Strategic Partnership will continue to meet the evolving challenges facing our community as we approach difficult times ahead.

Councillor Ivor Wallace, CCGBC (Chair)
Des Gartland, Invest NI (Vice Chair)
Causeway Coast and Glens Community Planning Strategic Partnership
November 2022

¹ 'A Better Future Together', A Community Plan for Causeway Coast and Glens 2017-2030, June 2017.

www.causewaycoastandglens.gov.uk/council/community-planning

² Delivery Plan 2018 www.causewaycoastandglens.gov.uk/uploads/general/Community_Delivery_Plan_cover_WR.pdf

³ Revised Delivery Plan 2020 www.causewaycoastandglens.gov.uk/uploads/general/Community_Delivery_Plan_2020_PF5.pdf

Key Outcomes

The key outcomes contained within the Community Plan **'A Better Future Together' 2017-2030** 2030 identified three overarching long-term strategic Population Outcomes together with twelve Intermediate Outcomes in-line with the proposed Programme for Government⁴ as outlined below:

Three Strategic Population Outcomes



⁴ At the time of printing (November 2022) - The Programme for Government (PfG) has yet to receive Ministerial approval from the Northern Ireland Assembly.

Twelve Intermediate Outcomes

outcomes 1-4

A Healthy Safe Community

- 1 All people of the Causeway Coast and Glens benefit from improved physical health and mental wellbeing
- 2 Our children and young people will have the very best start in life
- 3 All people of the Causeway Coast and Glens can live independently as far as possible and access support services when they need it
- 4 The Causeway Coast & Glens area feels safe
- 5 The Causeway Coast and Glens area promotes and supports positive relationships

outcomes 6-8

A Sustainable Accessible Environment

- 6 The Causeway Coast and Glens area is widely recognised and celebrated for its unique natural and built landscapes
- 7 The Causeway Coast and Glens area has physical infrastructures and facilities that further growth, access, and connections
- 8 The Causeway Coast and Glens has a sustainably managed natural and built environment

outcomes 9-12

A Thriving Economy

- 9 The Causeway Coast and Glens area provides for all to contribute to, engage in and benefit from a prosperous and inclusive economy
- 10 The Causeway Coast and Glens area attracts and grows more profitable businesses
- 11 The Causeway Coast and Glens area drives entrepreneurship and fosters innovation
- 12 All people of the Causeway Coast and Glens will be knowledgeable and skilled

Delivery Plan Actions

Revised 2022

The revised Delivery Plan agreed by the Strategic Partnership provides a combination of actions to address the key long-term strategic outcomes supported with twelve Intermediate Outcomes.

This combined methodology has enabled the Strategic Partnership to build a robust revised Delivery Plan incorporating **thirty-one** actions delivered through an outcomes-based approach.

It is recognised that this Delivery Plan is a challenging proposition, especially in terms of the Covid-19 pandemic and the prevailing cost of living crisis. Never before has community collaboration and partnership working been more

important. This revised Delivery Plan will provide an opportunity for collaborative partnership working to be embedded into the community planning process to assist in meeting the needs of the community. This Delivery Plan outlines key social, economic and environmental actions that will underpin Community Planning within the Causeway Coast and Glen's area and for its continued success well into the future to create a better place for all.

The thirty-one actions agreed by the Strategic Partnership are outlined overleaf and include information on the following key headings for each action:

Key Headings

1	Detail of Action
2	Population Outcome
3	Intermediate Outcome & links to other Intermediate Outcomes
4	Implementation Milestones
5	Action Performance Measures
6	Population Outcome Indicators for this Action - Baseline 2021
7	Action Lead Organisation
8	Partner Organisations
9	Timeframe (Short within 0-2 years/Medium 2-5 years/ Long 5+ years)



Health and Wellbeing Actions

- ACTION 1** Increase opportunities for participation in **Physical Activity and Wellbeing** initiatives, both indoor and outdoor, and to promote enjoyment of the natural environment of Causeway Coast and Glens.
- ACTION 2** Develop and deliver an **Age Friendly Strategy** and programme of actions for the benefit of the resident population of Causeway Coast and Glens.
- ACTION 3** Continue to develop the **Loneliness Network** for Causeway Coast and Glens to work together to increase opportunities for socialisation and to reduce the risk of and tackle loneliness across the generations.
- ACTION 4** Continue to implement and support **Anti-Poverty Interventions** which tackle food, fuel and financial poverty and respond to local need with a particular emphasis on vulnerable communities.
- ACTION 5** Continue collaborative working and locality planning across statutory and voluntary sectors for the benefit of **Children and Young People** of Causeway Coast and Glens.
- ACTION 6** Increase uptake of **Obesity Prevention** programmes and encourage active participation by school aged children in both school and community settings.
- ACTION 7** Promote and encourage **Positive Mental Health** through participation in the Take 5 Steps to Wellbeing initiative spanning schools, workplaces, and the community sector.
- ACTION 8** Enhance interagency cooperation to address and respond to the needs of those experiencing **Chronic Homelessness** in Causeway Coast and Glens.
- ACTION 9** Support **partnership working between primary care and the voluntary and community sector**.



Community/ Community Safety Actions

- ACTION 10** **Multi- Agency Support Hub** to facilitate an interagency approach to reduce risks for vulnerable individuals within our society.
- ACTION 11** Operational actions to safeguard and address community concerns about online safety through the **Cyber-Safe Partnership**.
- ACTION 12** Provision of a borough wide inclusive, participative engagement platform - **Community Engagement Platform** to connect citizens' voices to local decision-making bodies, including **Youth Voice**.
- ACTION 13** Agencies working in partnership to promote and establish **Shared Public Spaces** across Causeway Coast and Glens.
- ACTION 14** Organisations working collaboratively to provide development opportunities and **Support to the Community and Voluntary Sector** on a borough wide basis.
- ACTION 15** Develop **Road Safety Partnerships** to work together with schools and communities to target those identified as most at risk of road traffic collisions and to deliver the 'Your Choice' Road Safety Programme.
- ACTION 16** **Accidental Fire Prevention** - targeted activity to individual dwellings across identified areas at more risk of accidental fire than others.



Infrastructure/ Environment Actions

- ACTION 17** Create opportunities to explore, develop and maintain **public spaces** throughout the Causeway Coast and Glens area.
- ACTION 18** To meet **local social housing need** and provide suitable accommodation.
- ACTION 19** Promote and deliver sustainability with individuals, partners and the wider community to promote and deliver the '**LiveSmart**' strategy.
- ACTION 20** Identify and respond to key **local transport** concerns around rural connectivity and access needs, and to consider/contribute to emerging proposals aimed at improving integration of transport services.
- ACTION 21** Promote and encourage local residents and visitors to take pride and enhance the **natural and built environment** within the Causeway Coast and Glens area.
- ACTION 22** Implement initiatives on protected **natural heritage** areas in the Causeway Coast and Glens area.



Economic/ Education/ Tourism Actions

- ACTION 23** Delivery of new **Economic Development Strategy** – 'Recovery and Renewal'.
- ACTION 24** Promote the unique offer of the **Enterprise Campus (ALEC) Enterprise Zone**.
- ACTION 25** Increase the level of **innovation** in the Causeway Coast and Glens area.
- ACTION 26** Develop a **Digital Infrastructure** Strategy for the Causeway Coast and Glens area.
- ACTION 27** Support the development of the Labour Market Partnership - supporting **educational and skills initiatives** within the Causeway Coast and Glens area to match current and future business needs.
- ACTION 28** Develop **Energy and Climate Strategy** incorporating an Action Plan for the Causeway Coast and Glens area.
- ACTION 29** Support **Town Centre Forums** to focus on developing and delivering collaborative town centre management projects.
- ACTION 30** Support and enable benefit from a **thriving and sustainable visitor economy** through delivery and enhancement of the Tourism and Recreation Services throughout the Causeway Coast and Glens area.
- ACTION 31** Develop **Growth Deal** opportunities for the Causeway Coast and Glens area.

Action 1

Physical Activity and Wellbeing

Action 1	Increase opportunities for participation in Physical Activity and Wellbeing initiatives, both indoor and outdoor, and to promote responsible and safe enjoyment of the natural environment of Causeway Coast and Glens.
Population Outcome	A Healthy Safe Community- All people of Causeway Coast and Glens will contribute to and benefit from a healthy, connected, and safe community that nurtures resilience, promotes respect and supports everyone to live together.
Intermediate Outcome	OUTCOME 1: All people of the Causeway Coast and Glens benefit from improved physical health and mental well-being.
Implementation Milestones	<ul style="list-style-type: none"> • Focus on increasing the number of children participating in sport and physical recreation: <ul style="list-style-type: none"> a. reducing the 'drop-off' in sports participation within 12+ year olds: b. positively impacting on sports club membership, c. reducing the levels of adult sedentarism. • Focus on increasing participation from within the lowest income groups • Focus on increasing participation by people with long term health issues and disabilities. • Further establish the Disability Sports Hub and associated disability awareness training for staff /volunteers • Further develop the Inclusive Cycling Project and implement an inclusive cycle hire scheme. • Continue to deliver annual Easter Sport & Activity Camps and Summer Recreation Programmes • Continue with and develop new Grassroots Sports / Activity Programmes within community settings • Establish a Developmental Sports Programme National Governing Bodies (NGBs) to increase local sports club membership • Continue delivering satellite Inclusive Activity Programmes linked to disability hub in partnership with Disability Sport NI (DSNI) and Mae Murray Foundation • Promotion and expansion of outdoor activities and initiatives – park runs, park walks, cycling initiatives, walking groups, Couch to 5K (C25K) • Continue to explore opportunities to further implement actions in Play investment Strategy. • Explore opportunities for cross cutting action collaborations
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Overall Participant Numbers • Participants with a disability • Participants from areas of greatest need • Participants engaged in sustained activity

Action Performance Measures Continued	<p>How well did we do it?</p> <ul style="list-style-type: none"> • % of participants enjoying taking part in sport / physical activity • % of participants becoming members of sports clubs • % of participants engaging in sport / physical activity on their own / non-club setting <p>Who is better off?</p> <ul style="list-style-type: none"> • Impact on Frequency of Participation i.e., increase in frequency of taking part in sport or physical activity • Health Impact – People feel healthier i.e. participants health and fitness 'much better' or 'slightly better' after taking part • Participants with more complex physical and support requirements are actively taking part in programmes
Outcome Indicators For This Action – Baseline 2021	<p>Number of preventable deaths per 100,000 of the population including DEA rate comparisons Source: Standardised Death Rate - Preventable (administrative geographies) – NINIS, 2015-2019</p> <p>Percentage of people who participate in sport/physical activity in Causeway Coast and Glens <i>Source: DfC – Engagement in culture, arts, and leisure by adults in Northern Ireland's LGD2014 areas 2017 – Table 3 – Participated in Sport 2013/14-2015/16 (*Rolling average from 2013/14-2015/16)</i></p> <p>Standardised prescription rate for mood and anxiety disorders per 100,000 in Causeway Coast and Glens <i>Source: Standardised mood and anxiety prescriptions – NINIS, 2019</i></p>
Action Lead(s)	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council - Sport & Wellbeing • Sport NI
Partners	<ul style="list-style-type: none"> • Sport NI • Disability Sport NI • Public Health Agency • Northern Healthy Living Partnership • Northern & Western Health and Social Care Trusts • Local Sports Clubs • Sports Advisory • Community & Voluntary Sector • Disability Groups & Clubs • Mae Murray Foundation • Autism NI • Department of Agriculture, Environmental and Rural Affairs (DAERA) • Causeway Coast and Glens Heritage Trust • Binevenagh and Coastal Lowlands Landscape Partnership • Waterways Ireland • Leave No Trace Ireland • Keep NI Beautiful • Loughs Agency • The National Trust
Timeframe S / M / L	<p>S/M/L Medium Term to Long Term i.e. 2 – 5 years / 5 years+</p>

Action 2

Age Friendly Strategy

Action 2	Develop and deliver an Age Friendly Strategy and programme of actions for the benefit of the resident population of Causeway Coast and Glens.
Population Outcome	A Healthy Safe Community- All people of Causeway Coast and Glens will contribute to and benefit from a healthy, connected, and safe community that nurtures resilience, promotes respect and supports everyone to live together.
Intermediate Outcome	OUTCOME 3: All people of the Causeway Coast and Glens can live independently as far as possible and access support services when they need it. 3.2 The people of Causeway Coast and Glens will be enabled to live independently.
Implementation Milestones	<ul style="list-style-type: none"> • Mapping of local baseline/existing Age Friendly assets (against the 8 World Health Organisation (WHO) Age Friendly themes/domains) within the Borough with Community Planning partners and others. • Continued engagement of Age Friendly Alliance with relevant partners across the Council. • Explore options/opportunities to consult with older people in Year 2. • Explore process and potential priorities for the development of Age Friendly Strategy in Year 2. • Utilising mapping and a co-production approach explore potential opportunities to encourage and facilitate residents to participate in the development of 3-year Age friendly actions plan (as per WHO model) for the Borough. • Production of an Age Friendly Strategy • Production of 3-year Age Friendly Action Plan • Increased networking and promotion of an age friendly focus via relevant representation: <ul style="list-style-type: none"> ○ Age-Friendly Network NI ○ UK Network of Age-Friendly Communities ○ WHO Global Network for Age-friendly Cities and Communities ○ Causeway Loneliness Network (Steering Group) ○ Dementia Working Group (to be reconvened) ○ Transport Working Group ○ Age-Friendly Alliance & Age-Friendly Forum developed through Age Friendly programme
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of opportunities for participation in Health & Wellbeing initiatives • Number of participants on Health & Wellbeing initiatives

Action Performance Measures Continued	<p>How well did we do it?</p> <ul style="list-style-type: none"> • Age Friendly Strategy in place • Age Friendly Alliance and Forum meetings • Age Friendly 3-year Action Plan developed <p>Who is better off?</p> <ul style="list-style-type: none"> • Local council populations - fostering health & wellbeing and the participation of people as they age. • Local council populations - areas are accessible, equitable, inclusive, safe, and secure, and supportive. Beneficiaries of health promotion and prevention or delay of the onset of disease and functional decline. • People-centred services and support are available to enable recovery or to compensate for the loss of function so that people can continue to do the things that are important to them.
Outcome Indicators For This Action – Baseline 2021	<p>Percentage of population aged 75 years or older living in own home <i>Source: Age Friendly Profile for Causeway Coast and Glens (NISRA: NI Census 2011)</i></p> <p>Number of adults receiving personal care at home or self-directed support for personal care as a percentage of the total number needing care <i>Source: Department of Health, NI Wide– All HSC Trust Areas, 2018</i></p>
Action Lead(s)	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council - Sport & Wellbeing
Partners	<ul style="list-style-type: none"> • Public Health Agency • Age Friendly Network NI • Northern Healthy Living Partnership • Sport NI • Community & Voluntary Sector • Western and Northern Health & Social Care Trusts (WHSCT /NHSCT) • Causeway Older Active Strategic Team (COAST) • Age Friendly Working Groups (various throughout CC&G Borough) • Alzheimer's Society
Timeframe S / M / L	<p>S/M/L Medium Term 2 – 5 years</p>

Action 3

Loneliness Network

Action 3	Continue to develop the Loneliness Network for Causeway Coast and Glens to work together to increase opportunities for socialisation and to reduce the risk of and tackle loneliness across the generations.
Population Outcome	A Healthy Safe Community- All people of Causeway Coast and Glens will contribute to and benefit from a healthy, connected, and safe community that nurtures resilience, promotes respect and supports everyone to live together.
Intermediate Outcome	OUTCOME 1: All people of the Causeway Coast and Glens benefit from improved physical health and mental well-being.
Implementation Milestones	<ul style="list-style-type: none"> • Continued development of Causeway Loneliness Network membership • Continued meetings of Steering Group and Implementation Group • Continued implementation of Loneliness Activities Programme in collaboration with Western Health Social Care Trust, Northern Health and Social Health Trust, Causeway Coast & Glens Borough Council, the community sector, and other community planning partners • Action relevant priorities within Department of Health Loneliness Framework when launched • Action priorities within Northern Area Loneliness Framework • Continued monitoring and evaluation of actions
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Numbers of initiatives aimed at increasing social inclusion across the generations • Participation numbers <p>How well did we do it?</p> <ul style="list-style-type: none"> • Percentage of people who feel connected to their community • Percentage of high satisfaction wellbeing scores • Percentage of people who have as much social contact as they would like <p>Who is better off?</p> <ul style="list-style-type: none"> • Evaluations of participant experiences / individual case studies
Outcome Indicators For This Action – Baseline 2021	<p>Standardised prescription rate for mood and anxiety disorders per 100,000 in Causeway Coast and Glens <i>Source: Standardised mood and anxiety prescriptions – NINIS, 2019</i></p> <p>Participation in Leisure, Arts and Cultural Activities <i>Source: DfC – Engagement in culture, arts, and leisure by adults in Northern Ireland’s LGD2014 areas 2017 – Table 1 – Engaged in culture, arts, and leisure – 2013/14-2015/16 (* Rolling average from 2013/14-2015/16)</i></p>

Action Lead(s)	<ul style="list-style-type: none"> Northern Health & Social Care Trust / Causeway Loneliness Network
Partners	<ul style="list-style-type: none"> Age Concern Causeway Causeway Rural and Urban Network (CRUN) Mae Murray Foundation Radius Housing Deafblind Northern Area Community Network (NACN) Parish Nursing, Limavady Northern Health & Social Care Trust Causeway Coast & Glens Borough Council Causeway Older Active Strategic Team (COAST) Public Health Agency Libraries NI Linking Generations NI Community & Voluntary Sector of Causeway Coast and Glens Community Network Organisations Building Communities Resource Centre (BCRC) Culture, Arts and Heritage Organisations
Timeframe S / M / L	S/M/L Medium Term 2 – 5 years

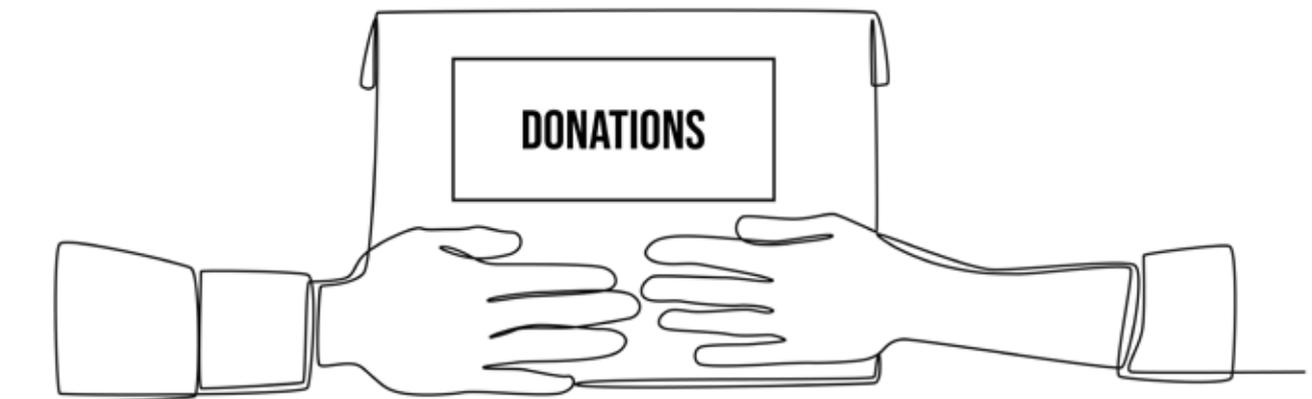


Action 4

Anti-Poverty

Action 4	Continue to implement and support Anti-Poverty Interventions which tackle food, fuel and financial poverty and respond to local need with a particular emphasis on vulnerable communities.
Population Outcome	A Healthy Safe Community- All people of Causeway Coast and Glens will contribute to and benefit from a healthy, connected, and safe community that nurtures resilience, promotes respect and supports everyone to live together.
Intermediate Outcome	OUTCOME 1: All people of the Causeway Coast and Glens benefit from improved physical health and mental well-being.
Implementation Milestones	<ul style="list-style-type: none"> • Continued amalgamation of local expertise from key stakeholders via the Anti-poverty Stakeholder Steering Group • Continued development and collaborative implementation of a joined-up area-based action plan to address poverty and build resilience within the Borough • Connection and collaboration with Neighbourhood Renewal and the review of People & Place Programme • Engage in co-design process re models of Social Supermarket provision • Continued delivery of a communications and awareness campaign of the interventions and supports that are available to those experiencing poverty, targeted at individual residents as well as community and voluntary organisations. • Share information and practice, and explore collaborative opportunities and promote two-way referral pathways with themes of homelessness, mental health and loneliness, labour market partnership etc.
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of partnerships created • Number of projects undertaken • Number of people who receive information on financial wellbeing services • Percentage increase in referrals to debt advice service • Percentage increase in referrals to income & benefits maximisation advice service • Percentage increase in referrals to money management/budgeting advice • Percentage increase in access to food referrals <p>How well did we do it?</p> <ul style="list-style-type: none"> • Percentage of stakeholders reporting that they were satisfied with the quality of the engagement by the projects • Percentage of people who received support/advice that felt they were treated well

Action Performance Measures Continued	Who is better off? <ul style="list-style-type: none"> • Percentage of those receiving support who feel it helped them • Percentage of those receiving support who feel more in control of their finances • Percentage of those receiving support who experience a reduction in food poverty/insecurity
Outcome Indicators For This Action – Baseline 2021	Percentage of population living in absolute/relative poverty before housing costs <i>Source: Poverty - Grouped Years NINIS (Administrative Geographies) Rolling average from 2015- 16 to 2017-18</i> House Condition Survey 2016 - NIHE <i>Source: Report published in May 2018 c/o CC&G BC) – No new data due to COVID-19</i>
Action Lead(s)	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council - Community Development
Partners	<ul style="list-style-type: none"> • Department for Communities (DfC) • Advice Organisations • Foodbanks • Other Community & Voluntary sector Organisations • Public Health Agency (PHA) • Northern Health & Social Care Trust (NHSCT) • Western Health & Social Care Trust (WHSCT) • Education Authority • Causeway Coast and Glens Borough Council – Environmental Services
Timeframe S / M / L	S/M/L Short 0-2 years



Action 5

Children and Young People

Action 5	Continue collaborative working and locality planning across statutory and voluntary sectors for the benefit of Children and Young People of Causeway Coast and Glens.
Population Outcome	A Healthy Safe Community- All people of Causeway Coast and Glens will contribute to and benefit from a healthy, connected, and safe community that nurtures resilience, promotes respect and supports everyone to live together.
Intermediate Outcome	OUTCOME 2: Our children and young people will have the very best start in life.
Implementation Milestones	<ul style="list-style-type: none"> • Continue consultation with children and young people • Undertake localised needs survey with children, young people, parents/ carers • Consideration of relevant trends reported in current NI Outcome Monitoring Report (Multiagency Information to Support Integrated Planning for Children and Young People in NI) • Consideration of children with complex needs e.g., supporting inclusion to support access to services. • Development of revised Locality Action Plan. • Roll out of revised Locality Action Plan over 1,2- and 3-Year period, commencing 2022-23. • Continued promotion and development of the CYPSP Causeway Locality Planning Group
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Numbers of events focused on actions for Children & Young People’s (CYP) Health & Wellbeing • Numbers of uptake of evidence-based Parenting /CYP Programmes • Number of partnership meetings/events / Number of new Locality Planning Group (LPG) members • Numbers of training/events focused on LPG member organisations <p>How well did we do it?</p> <ul style="list-style-type: none"> • Percentage of CYP responses to customised surveys • Percentage of Parents/Carers’ responses to customised surveys • Percentage of organisations trained and supported delivering on evidence base parenting programmes • Continued development and profile of Locality Planning Group (LPG) and commitment of partner organisations • Percentage of practitioners attending training reporting greater level of awareness

Action Performance Measures Continued	Who is better off? <ul style="list-style-type: none"> • Evaluations and feedback from CYP/parents/carers experiences • Evaluations/feedback from LPG members
Outcome Indicators For This Action – Baseline 2021	Percentage of school leavers achieving Level 2 or above including English and Maths i.e. 5 GCSEs including Maths and English <i>Source: Department of Education – School Leavers Statistical Bulletin, 2019/20</i> Percentage of babies born at low birthweight <i>Source: HSCIMS – Health Inequalities Annual Report 2018 Data Tables, 2021</i>
Action Lead(s)	<ul style="list-style-type: none"> • Northern Health & Social Care Trust (NHSCT) / Causeway Children & Young People’s Locality Group
Partners	<ul style="list-style-type: none"> • Northern Health & Social Care Trust (NHSCT) • Children & Young People’s Strategic Partnership (CYPSP)- Outcomes and Locality Groups • Northern Childcare Partnership • Public Health Agency (PHA) • CYPSP Safeguarding Board NI • CCMS / Education Authority /Schools • Surestart • Family Support Hubs • Early Years Organisations • Playboard • Mae Murray Foundation • Community & Voluntary Sector
Timeframe S / M / L	S/M/L Medium 2-5 years



Action 6

Childhood Obesity

Action 6	Increase uptake of Obesity Prevention programmes and encourage active participation by school aged children in both school and community settings.
Population Outcome	A Healthy Safe Community- All people of Causeway Coast and Glens will contribute to and benefit from a healthy, connected, and safe community that nurtures resilience, promotes respect and supports everyone to live together.
Intermediate Outcome	OUTCOME 2: Our children and young people will have the very best start in life.
Implementation Milestones	<ul style="list-style-type: none"> • Ensure obesity prevention in school age children remains identified and detailed as a priority for action within the Sport & Wellbeing and Northern Healthy Lifestyles Partnership (NHLP) Action Plans • Delivery of initiatives and intervention programmes within Primary School / Community settings • Establishment of a Schools' Obesity Prevention programme / Healthy Lifestyle programme in partnership i.e., Sport & Wellbeing / Community Development / Environmental Services / Sport NI / NHLP / local schools; based upon sport, activity, and nutrition attributes e.g., healthy breaks, daily mile, healthy lunches boxes, cycling to school etc.] • Delivery of initiatives that respond to the evidenced decrease in school aged children's physical activity as a result of Covid -19
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of participants on Obesity Prevention initiatives • Number of opportunities for participation in Obesity Prevention initiatives <p>How well did we do it?</p> <ul style="list-style-type: none"> • Northern Healthy Lifestyles Partnership Action Plan (NHLP) in place • Sport & Wellbeing Action Plan in place • Obesity Prevention initiatives detailed within Action Plans • Delivery model developed • Schools-based Obesity Prevention Programmes developed <p>Who is better off?</p> <ul style="list-style-type: none"> • Children – reduction in levels of obesity by 3% and overweight and obesity by 2% by 2022 (Obesity Framework 2012 – 2022, PHA)

Outcome Indicators For This Action – Baseline 2021	<p>Percentage of children who participate in sport/physical activity in Causeway Coast and Glens <i>Source: DfC – Engagement in culture, arts, and leisure by adults in Northern Ireland’s LGD2014 areas 2017 – Table 3 – Participated in Sport 2013/14-2015/16 (*Rolling average from 2013/14-2015/16)</i></p> <p>Percentage of children at Year 1 of Primary School and Year 8 who are obese <i>Source: HCSIMS – Health Inequalities Annual Report Data Tables, 2020 (* Rolling average from 2017-18 to 2019-20)</i></p>
Action Lead(s)	<ul style="list-style-type: none"> • Causeway Coast & Glens Borough Council - Sport & Wellbeing
Partners	<ul style="list-style-type: none"> • Sport NI • CCMS / Education Authority / Local Schools • Northern Healthy Lifestyles Partnership (NHLP) • Public Health Agency • Northern Health & Social Care Trust • School of Nursing for Causeway • Western Health & Social Care Trust
Timeframe S / M / L	<p>S/M/L Medium 2-5 years to Long (>5 years)</p>



Action 7

Positive Mental Health

Action 7	Promote and encourage Positive Mental Health through participation in the Take 5 Steps to Wellbeing initiative spanning schools, workplaces, and the community sector – a self-care approach to maintaining positive wellbeing – Connect, Keep Learning, Be Active, Take Notice and Give.
Population Outcome	A Healthy Safe Community- All people of Causeway Coast and Glens will contribute to and benefit from a healthy, connected, and safe community that nurtures resilience, promotes respect and supports everyone to live together.
Intermediate Outcome	OUTCOME 1: All people of the Causeway Coast and Glens benefit from improved physical health and mental well-being.
Implementation Milestones	<ul style="list-style-type: none"> • Continue implementation of the Action plan with focus on provision of post Covid-19 workplace support • Active participation in the PHA Trust wide Take Five Working Group • Continue working on Take 5 Schools, Workplaces and Community actions. • Continue to identify training and development opportunities for each of the sectors as required • Development of Take 5 Ambassadors, and Mental Health Connectors in the local community
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of Take Five Steps to Wellbeing Initiatives across communities • Participation numbers • Number of Schools becoming Take Five Schools • Number of Take Five Businesses <p>How well did we do it?</p> <ul style="list-style-type: none"> • Percentage of people who know what the Take Five steps to Wellbeing are <p>Who is better off?</p> <ul style="list-style-type: none"> • Evaluations and feedback from individuals within schools, workplaces and community sector
Outcome Indicators For This Action – Baseline 2021	<p>Standardised prescription rate for mood and anxiety disorders per 100,000 in Causeway Coast and Glens Source: Standardised mood and anxiety prescriptions – NINIS, 2019</p> <p>Number of preventable deaths per 100,000 of the population including DEA rate comparisons Source: Standardised Death Rate - Preventable (administrative geographies) – NINIS, 2015-2019</p>

Action Lead(s)	<ul style="list-style-type: none"> Northern Health & Social Care Trust (NHSCT)
Partners	<ul style="list-style-type: none"> Causeway Coast & Glens Borough Council Education Authority / CCMS Sport NI • Public Health Agency Libraries NI Volunteer Now Impact NI Health & Social Care Board Northern Area Community Network (NACN) Cookstown & Western Shores Area Network (CWSAN) Community & Voluntary Sector Organisations
Timeframe S / M / L	<p>S/M/L Medium 2-5 years</p>



Action 8

Chronic Homelessness

Action 8	Enhance interagency cooperation to address and respond to the needs of those experiencing Chronic Homelessness in Causeway Coast and Glens. (Chronic Homelessness is defined as 'a group of individuals with very pronounced and complex support needs who find it difficult to exit from homelessness' (Ending Homelessness Together' Homelessness Strategy for NI 2017-22 c/o Housing Executive NI.)
Population Outcome	A Healthy Safe Community- All people of Causeway Coast and Glens will contribute to and benefit from a healthy, connected, and safe community that nurtures resilience, promotes respect and supports everyone to live together.
Intermediate Outcome	OUTCOME 3: All people of the Causeway Coast and Glens can live independently as far as possible and access support services when they need it.
Implementation Milestones	<ul style="list-style-type: none"> • Ongoing analysis of data in relation to chronic homelessness and continue interagency measures and responses to meet need. • Identify and promote good practice and ensure that staff across all agencies has sufficient knowledge to ensure appropriate and timely signposting for individuals so they have access to the help they require.
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Up-to-date baseline established • Number of homelessness presenting locally • Number awarded Full Duty Applicant (FDA) • Number identified as chronic homeless • Extent of appropriate signposting activity <p>How well did we do it?</p> <ul style="list-style-type: none"> • Percentage of those presenting assisted • Percentage take-up of assistance by those presenting • Reduction in numbers presenting as homeless across defined categories • Percentage engagement of appropriate statutory partners <p>Who is better off?</p> <ul style="list-style-type: none"> • Number /reduction of homelessness within Causeway Coast and Glens area -case histories • Shared responsibilities of statutory agencies in responding to homelessness

Outcome Indicators For This Action – Baseline 2021	No. of homelessness presenters in Causeway Coast and Glens and those awarded FDA (Full Duty Applicant) <i>Source: NIHE, Analysis of Homeless Presenters and Acceptances Report, 2019</i>
Action Lead(s)	<ul style="list-style-type: none"> • NI Housing Executive (Place Shaping North)
Partners	<ul style="list-style-type: none"> • Causeway Coast & Glens Borough Council • Northern Health & Social Care Trust • Western Health & Social Care Trust • Public Health Agency • Department for Communities (DfC) • PSNI • NI Fire & Rescue Service
Timeframe S / M / L	S/M/L Medium 2-5 years



Action 9

Primary and Voluntary Community Sector

Action 9	Support partnership working between primary care and the voluntary and community sector to identify gaps, agree priorities, provide innovative responses, and maximise opportunities to support the local community.
Population Outcome	A Healthy Safe Community- All people of Causeway Coast and Glens will contribute to and benefit from a healthy, connected, and safe community that nurtures resilience, promotes respect and supports everyone to live together.
Intermediate Outcome	OUTCOME 3: All people of the Causeway Coast and Glens can live independently as far as possible and access support services when they need it.
Implementation Milestones	<ul style="list-style-type: none"> • Continue to develop the Causeway Primary Care Multidisciplinary Team (MDT) Community and Voluntary Steering Group • Evidence examples of sharing of knowledge and information • Evidence joint identification and agreeing priorities of need. • Evidence of where gaps in available support have been identified. • Enhance awareness across community /voluntary sector for increased engagement
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of voluntary/community organisations working in partnership with the Multi Disciplinary Teams • Number of initiatives undertaken • Number of people who receive information about community support <p>How well did we do it?</p> <ul style="list-style-type: none"> • Percentage of partners/stakeholders reporting that they are satisfied with their engagement in the group • Percentage of partners/stakeholders who report having gained knowledge and information because of participation in the group • Percentage of people satisfied with the quality of information received about support in the community <p>Who is better off?</p> <ul style="list-style-type: none"> • Percentage of stakeholders/partners who feel more integrated with primary care services • Percentage of stakeholders/partners enabled to participate in initiatives with MDT colleagues • Percentage of people who are more engaged in community initiatives as Volunteers or Participants

<p>Outcome Indicators For This Action – Baseline 2021</p>	<p>Number of adults receiving personal care at home or self-directed support for personal care as a percentage of the total number needing care <i>Source: Department of Health, NI Wide– All HSC Trust Areas, 2018</i></p> <p>Active Volunteering <i>Source: Volunteers (Administrative geographies), 2017</i></p>
<p>Action Lead(s)</p>	<ul style="list-style-type: none"> • Northern Health & Social Care Trust (NHSCT) • DoH SPPG
<p>Partners</p>	<ul style="list-style-type: none"> • Causeway GP Federation • Causeway Coast & Glens Borough Council • Community Network Organisations • Volunteer Support Organisations • Community & Voluntary Sector • Support Organisations for Older People • Programme Organisations • Networks Involving Communities for Health Improvement -NICH
<p>Timeframe S / M / L</p>	<p>S/M/L Medium 2-5 years</p>



Action 10

Multi-Agency Support Hub

Action 10	Facilitate a Multi-Agency Support Hub to monitor and evaluate effective information sharing, enable focused decision making for early intervention and appropriate actions to reduce vulnerability of individuals and the risk for victims and their families and as a result increase public safety in the Causeway Coast and Glens area.
Population Outcome	A Healthy Safe Community- All people of Causeway Coast and Glens will contribute to and benefit from a healthy, connected, and safe community that nurtures resilience, promotes respect and supports everyone to live together
Intermediate Outcome	OUTCOME 4: The Causeway Coast and Glens area feels safe.
Implementation Milestones	<ul style="list-style-type: none"> • Consolidate the work of CC&G Multi-agency Support Hub to date • Align Support Hubs across all NI Hubs – eleven in total • Benchmark in terms of sustainability / resources • Implement revised performance measures to enhance monitoring and reporting. • Support joint “model of practice” across Hubs. • Development of template for learning and best practice.
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • # of Support Hub meetings • # of individuals referred to Support Hub (include age/gender breakdown) • # of individuals not accepted by Support Hub (signposted directly to relevant organisation) (include age/gender breakdown) • # of Support Hub partner organisations involved • # of hours spent (per organisation) at Support Hub meetings • # of Support Hub actions (as outlined in Support Hub Meeting minutes) <p>How well did we do it?</p> <ul style="list-style-type: none"> • % of partner organisations attending Support Hub meetings • # and % of Support Hub actions successfully completed (include organisation breakdown) • % reduction in calls to partner organisations from individuals being helped by Support Hub (broken down by relevant organisation) <p>Is anyone better off?</p> <ul style="list-style-type: none"> • # and % of people being helped by Support Hubs who are discharged from the Hub because their needs have been met • # and % of individuals who leave the Hub of their own volition or are removed from the Hub because of a lack of engagement

Outcome Indicators For This Action – Baseline 2021	<p>Percentage of people reporting that fear of crime has a minimal impact on their quality of life <i>Source: DOJ R&S Bulletin 3/2019 Perceptions of Crime: Findings from the 2019/2020 Northern Ireland Crime Survey – Data Tables – Best Estimates (Mean Figure), 2019/20</i></p> <p>Recorded Crime <i>Source: Recorded Crime (Administrative geographies) – NINIS, 2019</i></p>
Action Lead(s)	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council – Policing & Community Safety Partnership (PCSP) • Police Service of NI (PSNI)
Partners	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council (PCSP) • Police Service NI • NI Ambulance Service • NI Fire & Rescue Service • Probation Board for NI • Youth Justice Agency • Western Health & Social Care Trust • Northern Health & Social Care Trust • NI Housing Executive • Education Authority • Community & Voluntary Sector
Timeframe S / M / L	<p>S/M/L Short 0-2 years</p>



Action 11

Cyber Safety

Action 11	Operational actions to safeguard and address community concerns about online safety through the Cyber-Safe Partnership – a range of cyber safety initiatives to counter the dangers of sexting, grooming, cyber bullying, scams -financial, romantic, and emotional -and to increase knowledge of the support that is available.
Population Outcome	A Healthy Safe Community- All people of Causeway Coast and Glens will contribute to and benefit from a healthy, connected and safe community that nurtures resilience, promotes respect and supports everyone to live together.
Intermediate Outcome	OUTCOME 4: The Causeway Coast and Glens area feels safe.
Implementation Milestones	<ul style="list-style-type: none"> • Tool kit to be provided to help support families and those using Surestart across the Borough • Continue to circulate relevant cyber safety campaign information to mainstream media and social media outlets e.g., PCSP Facebook, Council website • Continue working in partnership with National Society for the Prevention of Cruelty to Children (NSPCC) and Northern Health Social Care Trust (NHSCT) and Western Health Social Care Trust (WHSCT) to organise cyber safety training for statutory and stakeholders • Continue Cyber Safety partnership meetings • Continue to take advice and share information to help and support residents of Causeway Coast and Glens • Distribute support information in relation to Cyber Safety to relevant stakeholders were needed. • Respond collectively to any emerging cyber safety issues • Increase connection with Youth Voice & other key stakeholders/expertise
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number attending events • Number of events • Numbers participating in training <p>How well did we do it?</p> <ul style="list-style-type: none"> • Percentage of attendees satisfied with quality of event <p>Who is better off?</p> <ul style="list-style-type: none"> • Percentage of attendees with better understanding of online safe behaviour • Percentage of attendees with better understanding of support available

Outcome Indicators For This Action – Baseline 2021	<p>Percentage of people reporting that fear of crime has a minimal impact on their quality of life <i>Source: DOJ R&S Bulletin 3/2019 Perceptions of Crime: Findings from the 2019/2020 Northern Ireland Crime Survey – Data Tables – Best Estimates (Mean Figure), 2019/20</i></p> <p>Recorded Crime <i>Source: Recorded Crime (Administrative geographies) – NINIS, 2019</i></p>
Action Lead(s)	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council – Policing & Community Safety Partnership (PCSP)
Partners	<ul style="list-style-type: none"> • Education Authority / CCMS • Schools • NSPCC • Western Health & Social Care Trust • Libraries NI • Northern Health & Social Care Trust • NEXUS NI • Youth Justice Agency • Community and Voluntary Sector of Causeway Coast and Glens
Timeframe S / M / L	<p>S/M/L Short 0-2 years</p>



Action 12

Community Engagement

Action 12	Provision of a borough wide inclusive, participative engagement platform – Community Engagement Platform - to connect citizens' voices to local decision-making bodies, including Youth Voice .
Population Outcome	A Healthy Safe Community- All people of Causeway Coast and Glens will contribute to and benefit from a healthy, connected and safe community that nurtures resilience, promotes respect and supports everyone to live together.
Intermediate Outcome	OUTCOME 5: The Causeway Coast and Glens area promotes and supports positive relationships.
Implementation Milestones	<ul style="list-style-type: none"> • Hold regular Community Engagement Platform meetings and events for the purposes of consultation, engagement, and information sharing • Nominate Community and Voluntary representation to the Community Planning Partnership. • Provide and promote engagement opportunities for communities of interest • Arrange study visits for partners for enhanced engagement • Further develop engagement opportunities with young people of CC&G through the 'Youth Voice' initiative
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of meetings /events • Attendance figures for individuals and groups including young people • Number of statutory agencies engaged • Appointment of C&V representatives and their attendance to Community Planning meetings <p>How well did we do it?</p> <ul style="list-style-type: none"> • Percentage of individuals/young people attending from each DEA • Percentage of repeat attendees • Percentage of groups represented according to category/theme of their work in the community <p>Who is better off?</p> <ul style="list-style-type: none"> • Evaluations of participant experiences
Outcome Indicators For This Action – Baseline 2021	<p>Respect Index <i>Source: PfG 2016-21 Measurement Annex – A Respect Index – May 2019 – Northern Ireland Life and Times Survey</i></p> <p>Active Volunteering <i>Source: Volunteers (Administrative geographies), 2017</i></p>

Action Lead(s)	<ul style="list-style-type: none">• Causeway Coast and Glens Borough Council - Community Development• Education Authority
Partners	<ul style="list-style-type: none">• Community & Voluntary Sector• Community Networks• The Education Authority - Youth Service• Department for Communities (DfC)• All Community Planning Statutory Partners• Area Learning Communities
Timeframe S / M / L	S/M/L Short to Medium Term (0-2 years and 2-5 years)



Action 13

Shared Public Spaces

Action 13	Facilitation of a statutory Cohesion Group made up of a range of relevant agencies to work together in partnership to identify, monitor and proactively plan and address issues in areas where there may be heightened tensions in Public Shared Spaces throughout the Causeway Coast and Glens Borough. The Group will work collaboratively to ensure that shared public spaces within Causeway Coast and Glens accessible to all.
Population Outcome	A Healthy Safe Community- All people of Causeway Coast and Glens will contribute to and benefit from a healthy, connected and safe community that nurtures resilience, promotes respect and supports everyone to live together.
Intermediate Outcome	OUTCOME 5: The Causeway Coast and Glens area promotes and supports positive relationships.
Implementation Milestones	<ul style="list-style-type: none"> • Continue to facilitate interagency meetings of the statutory Cohesion Group and ensure representation of agency/stat decision makers • Continue to identify any additional interagency partners / members that should be represented • Encourage statutory agencies to continue to engage and share information • Identify specific issues where collaborative working will benefit group members and their services to the public • Continue to implement pro-active and reactive methods for addressing identified issues • Provide collaborative support in local communities where groups are addressing local issues so that their area is safer and more welcoming to all • Develop and deliver projects that could be implemented through the inter-agency group that will contribute to safer and more cohesive communities
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of interagency meetings • Number of statutory agencies / areas represented • Number of information / communications / emails to group in absence of monthly meetings. • Number of areas supported <p>How well did we do it?</p> <ul style="list-style-type: none"> • Percentage of statutory agencies continuing to participate on the group. • Percentage of groups / areas engaged with statutory agencies • Number of responses / support initiatives delivered - evaluations

Action Performance Measures Continued	Who is better off? <ul style="list-style-type: none"> • Number of complaints comparison re: contentious issues from previous years • Number of call-outs for NIFRS and PSNI • Engagement with groups in local areas • Costs to statutory agencies in responding to issues dealt with by the Cohesion Group
Outcome Indicators For This Action – Baseline 2021	Percentage of population that think all leisure centres, parks, libraries and shopping centres in their areas are ‘shared and open’ to all <i>Source: Northern Ireland Life and Times Survey, 2017-19</i> Respect Index <i>Source: PFG 2016-21 Measurement Annex – A Respect Index – May 2019 – Northern Ireland Life and Times Survey</i>
Action Lead(s)	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council – Good Relations
Partners	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council Good Relations/ Environmental Services • Causeway Coast and Glens Borough Council Policing & Community Safety Partnership • NI Housing Executive • PSNI • Education Authority • NI Fire & Rescue Service • Dept. for Infrastructure (Dfi)
Timeframe S / M / L	S/M/L Medium Term 2-5 years

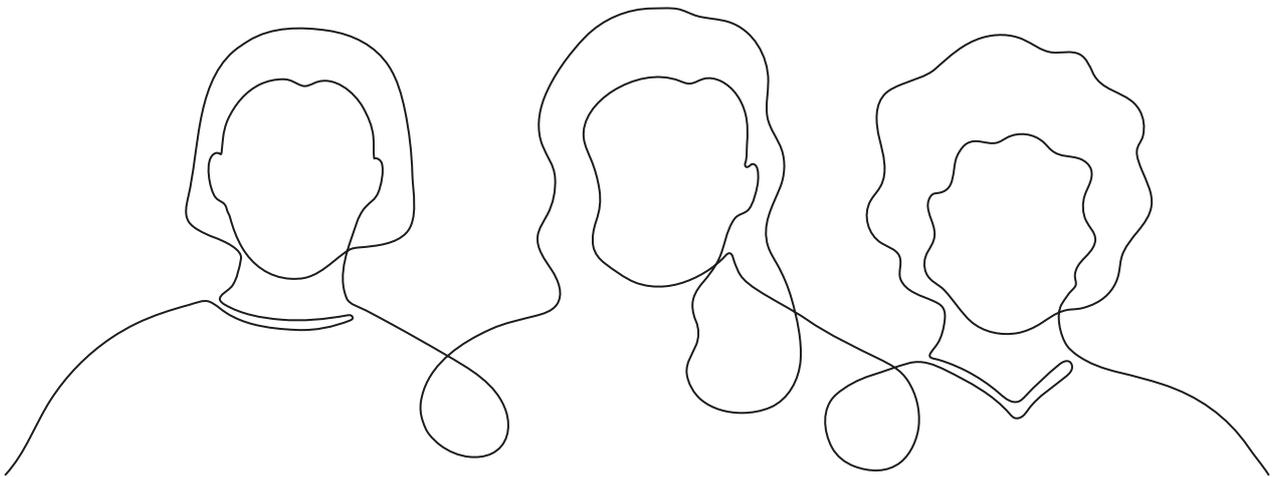


Action 14

Support Community and Voluntary Sector

Action 14	Collaborative actions to Strengthen and Support the Community and Voluntary Sector in Causeway Coast and Glens - facilitation of partnership working of community network / volunteer support organisations and others to work together to identify and meet ongoing support needs of the community and voluntary sector.
Population Outcome	A Healthy Safe Community- All people of Causeway Coast and Glens will contribute to and benefit from a healthy, connected and safe community that nurtures resilience, promotes respect and supports everyone to live together.
Intermediate Outcome	OUTCOME 5: The Causeway Coast and Glens area promotes and supports positive relationships.
Implementation Milestones	<ul style="list-style-type: none"> • Regular collaboration meetings between organisations providing support to community and voluntary sector organisations in Causeway Coast and Glens to share information, identify sector support needs and agree collaborative actions to develop the capability of the sector. • Targeted actions to strengthen the capability of the community and voluntary sector including provision of training, networking and sharing of good practice opportunities. • Collaboration approaches to increasing citizen participation and community decision making using Participatory Budgeting.
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of meetings/ events • Number of collaborative initiatives • Number of participating community groups <p>How well did we do it?</p> <ul style="list-style-type: none"> • Percentage attendance/categorisation of members <p>Who is better off?</p> <ul style="list-style-type: none"> • Evaluation / planned actions of groups receiving collaborative support from forum members
Outcome Indicators For This Action – Baseline 2021	<p>Active Volunteering <i>Source: Volunteers (Administrative geographies), 2017</i></p> <p>Respect Index <i>Source: PFG 2016-21 Measurement Annex – A Respect Index – May 2019 – Northern Ireland Life and Times Survey</i></p>

Action Lead(s)	<ul style="list-style-type: none">• Causeway Coast and Glens Borough Council – Community Development
Partners	<ul style="list-style-type: none">• Causeway Coast and Glens Borough Council• Community Network Organisations• Volunteer Support Organisations• Other Community Planning Partners
Timeframe S / M / L	S/M/L Short/Medium Term (0-2 years and 2-5 years)

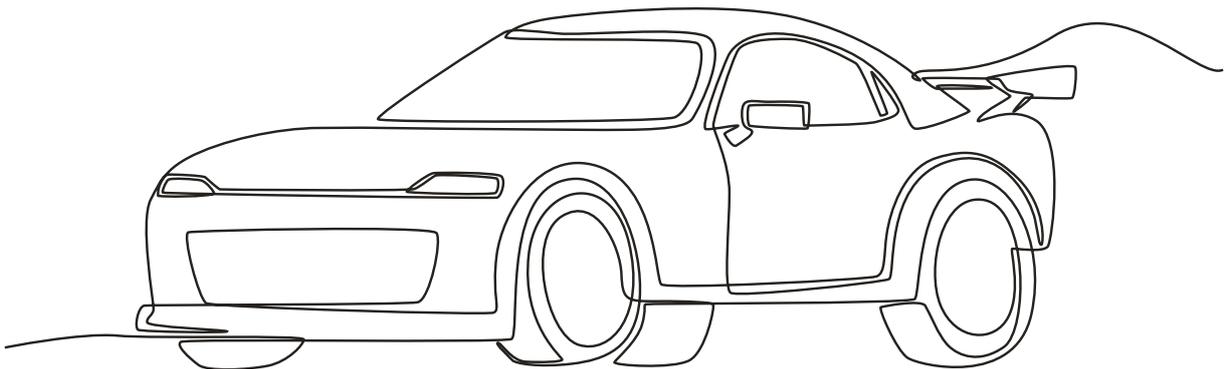


Action 15

Road Safety Partnerships

Action 15	Develop Road Safety Partnerships to work together with schools and communities to target those identified as most at risk of road traffic collisions and to deliver the 'Your Choice' Road Safety Programme.
Population Outcome	A Healthy Safe Community- All people of Causeway Coast and Glens will contribute to and benefit from a healthy, connected and safe community that nurtures resilience, promotes respect and supports everyone to live together.
Intermediate Outcome	OUTCOME 4: The Causeway Coast and Glens area feels safe.
Implementation Milestones	<ul style="list-style-type: none"> • Development of a minimum of two additional Road Safety Partnerships in 2022-23 • Delivery of at least five 'Your Choice' Virtual Reality Road Safety programmes annually • Continuation of Road Safe Roadshows across Causeway Coast and Glens • Consideration of Northwest focus (provide research/evidence base for engagement)
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of 'Your Choice' programmes delivered annually • Number of young people participating' • Number of schools and other organisations participating <p>How well did we do it?</p> <ul style="list-style-type: none"> • Achievement of an acknowledged change in driving behaviours from at least 1 in every 3 of the audience who attend a NIFRS 'Your Choice' programme <p>Who is better off?</p> <ul style="list-style-type: none"> • Reduction in the numbers of people Killed/Seriously Injured (KSI) as result of Road Traffic Collisions in Causeway Coast and Glens
Outcome Indicators For This Action – Baseline 2021	PSNI Police Recorded Injury Road Traffic Collisions and Casualties 2019 <i>Source: Police Recorded Injury Road Traffic Collision Statistics, 2019</i>
Action Lead(s)	<ul style="list-style-type: none"> • NI Fire & Rescue Service - Prevention and Protection (Coleraine District)

Partners	<ul style="list-style-type: none">• PSNI• NI Ambulance Service• CCMS / Education Authority / Secondary Schools• Irish Football Association• FE Sector - Northern Regional College• Community & Voluntary Sector
Timeframe S / M / L	S/M/L Medium 2-5 years

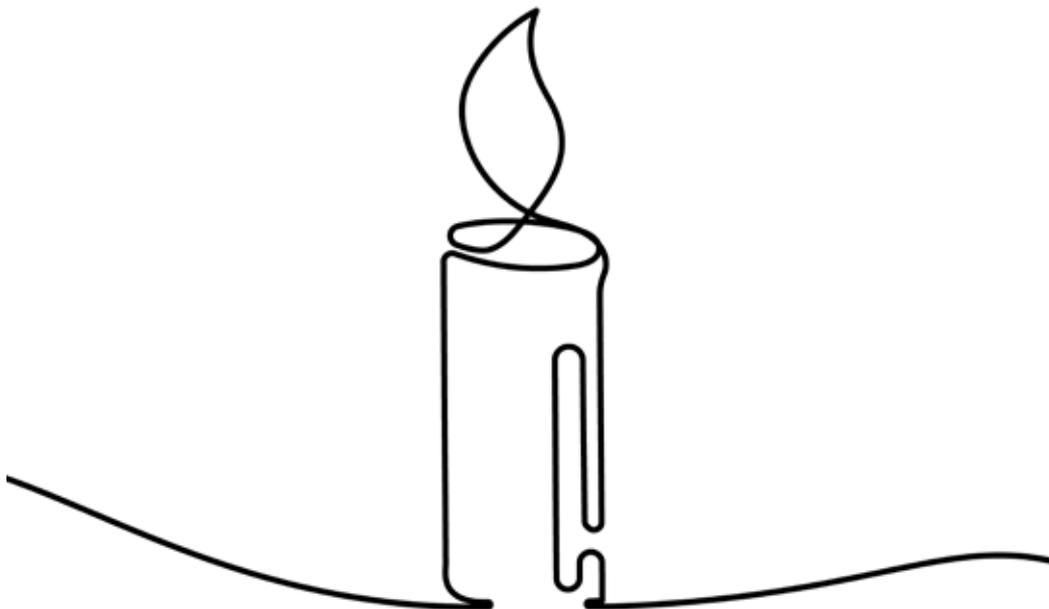


Action 16

Accidental Fire Prevention

Action 16	Accidental Fire Prevention - targeted activity to individual dwellings across identified areas at more risk of accidental fire than others.
Population Outcome	A Healthy Safe Community- All people of Causeway Coast and Glens will contribute to and benefit from a healthy, connected and safe community that nurtures resilience, promotes respect and supports everyone to live together.
Intermediate Outcome	OUTCOME 4: The Causeway Coast and Glens area feels safe.
Implementation Milestones	<ul style="list-style-type: none"> • Collaborative initiative to deliver a three-year targeted programme of Fire Safety Advice in areas of risk: Super output areas – under STAR (Strategic Targeting of Areas at Risk [from fire]) Included collaboration with home safety CC&G officers. • In 2022-2023 target SOAs COOLESSAN (672 homes) and ROESIDE (796 homes) • In 2023-2024 we intend to target SOA CENTRAL-COLERAINE LGD (1060 homes) <p>NB Overview of Strategic Targeting of Areas at Risk (STAR): –</p> <ul style="list-style-type: none"> • A visit to every home to offer detailed fire safety advice. • To every home occupied by People at Risk, offer a free Home Fire Safety Check, (People at Risk are defined by NIFRS as those aged 50 or older, have a disability or impaired mobility) • If the occupier is home, check they have a working smoke alarm. If the occupier is not at home, deliver a leaflet to provide detailed fire safety advice and another leaflet to offer a Home Fire Safety Check.
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of households in each Super Output Area (SOA) visited • Number of smoke alarms fitted <p>How well did we do it?</p> <ul style="list-style-type: none"> • Reduction of the overall risk in identified Strategic Targeting of Areas at Risk (STAR) areas <p>Who is better off?</p> <ul style="list-style-type: none"> • The occupiers of the homes in each SOA – reduction in number of accidental dwelling fires
Outcome Indicators For This Action – Baseline 2021	Number of accidental dwelling fires in Causeway Coast and Glens <i>Source: CCGBC; NIFRS Data Processing and Analysis Hub 5 Year Incident Data, 2021</i>

Action Lead(s)	<ul style="list-style-type: none">• NI Fire & Rescue Service
Partners	<ul style="list-style-type: none">• Causeway Coast and Glens Borough Council• Causeway Older Active Strategic Team (COAST)• Good Morning Initiatives in Causeway Coast and Glens• Northern Health & Social Care Trust• Western Health & Social Care Trust• Community & Voluntary Sector• Community Planning Partners
Timeframe S / M / L	S/M/L Medium 2-5 years



Action 17

Public Spaces

Action 17	Create opportunities to explore, develop and maintain public spaces throughout the Causeway Coast and Glens area.
Population Outcome	All people of the Causeway Coast and Glens will value and benefit from a diverse, sustainable, and accessible environment with an infrastructure that is fit for purpose and that enables growth.
Intermediate Outcome	Outcome 6: The Causeway Coast and Glens is widely recognised and celebrated for its unique natural & built landscapes.
Implementation Milestones	<ul style="list-style-type: none"> • Review of Local Biodiversity Action Plan • Completion of the first year of Garvagh Forest Trails. 180k trail uses in one year • Roll out of various Village Renewal Projects through Rural Development Programme in Dungiven, Burnfoot, Greysteel, Garvagh and Portballintrae to improve links top green spaces • Start of Binevenagh & Coastal Lowlands Landscape Partnership Scheme • Review of approach to coastal management • Identification of other sites that have capacity for further appropriate development • Review of possible actions for delivery by CCGHT • Managing existing sites to expected, substantiable standard
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of statutory agencies / areas represented • Number of areas supported • Identification of community path networks • Undertake improvement of facilities at Benone Strand and East Strand <p>How well did we do it?</p> <ul style="list-style-type: none"> • % Of Blue Flag Beaches achieved • % Increase in walking routes, canoe trails and cycle paths • % Reduction in journeys by car <p>Who is better off?</p> <ul style="list-style-type: none"> • Public feedback on use of outdoor spaces evaluations/surveys • Number of increased outdoor opportunities • Reduced carbon footprint from vehicular travel

Outcome Indicators For This Action – Baseline 2021	<p>Percentage of Blue Flag for Beaches / Rural and Resort Seaside Awards / Marine Litter Surveys <i>Source: Keep NI Beautiful 2019</i></p> <p>Percentage of journeys made by walking, cycling or public transport (incl. community transport) <i>Source: DfI Transport Survey NI 2019</i></p> <p>Provision of greenways, walking routes, canoe trails and cycle paths <i>Source: Causeway Coast and Glens Borough Council</i></p> <p>Percentage of water bodies (river, lake, marine and groundwater) at good / high status <i>Source: NI Water Management: Water Facts and Figures 2014</i></p>
Action Lead(s)	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council
Partners	<ul style="list-style-type: none"> • Causeway Coast and Glens Heritage Trust • Binevenagh & Coastal Lowlands LPS • Mid & East Antrim BC • Community Voluntary sector • Dept. for Agriculture Environment and Rural Affairs • Dept. for Communities • Department for Infrastructure • Government Estate • Northern Ireland Housing Executive • Young Farmers Clubs of Ulster • Ulster Farmers Union • Landowners • Waterways Ireland • Sport NI • ORNI • Sustrans • National Outdoor Recreation Forum • Community Voluntary Sector
Timeframe S / M / L	<p>S/M/L This action is ongoing with a range of measures developed across the timeframe.</p> <p>Now some projects are starting such as the review of the LBAP and the Binevenagh LPS, whilst the greenway concept is still aspirational.</p>

Action 18

Local Social Housing Need

Action 18	To meet local social housing need and provide suitable accommodation. The Housing Executive will work with rural communities and community planning partners to identify hidden or 'latent' housing need rural locations through rural housing needs tests. The rural location/s will be determined through engagement with Community Planning partners through a subgroup workshop to look at social housing need in rural areas, select a target location and examine the possibility of piloting an online rural needs test through social media/email and the NIHE and community planning websites.
Population Outcome	All people of the Causeway Coast and Glens will value and benefit from a diverse, sustainable, and accessible environment with an infrastructure that is fit for purpose and that enables growth.
Intermediate Outcome	Outcome 7: The Causeway Coast and Glens area has physical structures and facilities that further growth, access and connections.
Implementation Milestones	<ul style="list-style-type: none"> • Agree on further pilot test areas with CP Partnership • Assess the effectiveness of joint approach and if successful, roll out across other rural areas during 2022/23
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of New Dwellings in Causeway Coast and Glens area • Number of New Rural Dwellings in Causeway Coast and Glens area • Identification of latent housing need rural locations through rural housing needs tests. <p>How well did we do?</p> <ul style="list-style-type: none"> • Number of citizens housed from waiting list • Number of new dwellings provided within the Causeway Coast and Glens area • Pilot Test Area within Causeway Coast and Glens area <p>Who is better off?</p> <ul style="list-style-type: none"> • Number reduction of Housing waiting List within the Causeway Coast and Glens area • Costs to statutory agencies in responding to housing needs

Outcome Indicators For This Action – Baseline 2021	Housing growth and household growth – gap lessened between what we need and what we have (NIHE) <i>Source: DfI/ NISRA Household projections</i> House Condition Surveys completed by (NIHE) Availability of ‘Supported Housing’
Action Lead(s)	<ul style="list-style-type: none"> • Northern Ireland Housing Executive – Place Shaping North
Partners	<ul style="list-style-type: none"> • Causeway Coast & Glens Borough Council • Community Representatives • Relevant community group/s
Timeframe S / M / L	Short- Medium term



Action 19

Live Smart

Action 19	<p>Engage with individuals, partners, and the wider community to promote and deliver sustainability as part of the LiveSmart strategy. LiveSmart is an overarching campaign to inform and engage staff and the wider community in debate and actions which promote sustainability within our area. It draws together key actions which ultimately enhance the human, physical and natural resources which define our area. LiveSmart is a campaign which connects ideas, delivers practical action and is aimed at a broad cross section of internal and external stakeholders.</p>
Population Outcome	<p>All people of the Causeway Coast and Glens will value and benefit from a diverse, sustainable, and accessible environment with an infrastructure that is fit for purpose and that enables growth.</p>
Intermediate Outcome	<p>Outcome 8: The Causeway Coast and Glens area has a sustainably managed natural and built environment.</p>
Implementation Milestones	<ul style="list-style-type: none"> • Support participants wishing to engage with the Smart brand across businesses, churches, schools, community, and voluntary sector etc. • Promotion of Smart brand • Development of information technology to make the Smart brand more interactive, a means of promoting the initiative and giving recognition to participants
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of areas represented • Identification of potential LiveSmart projects • Number of supporting agencies <p>How well did we do?</p> <ul style="list-style-type: none"> • Number of areas delivering LiveSmart projects • Number of participants (both existing and new) across the individual smart brand areas (Causeway Coast and Glens) • % Household waste that is reused, recycled or composted (NI Local Authority Collected Municipal; Waste Management Statistics (Causeway Coast and Glens Borough Council)) • Compliance with Northern Ireland Landfill Allowance Scheme (NILAS) <p>Who is better off?</p> <ul style="list-style-type: none"> • Public feedback • Increase of recycling processes • Better air quality & reduced concentration of N02 Levels • Reduction in Litter & Fly-tipping offences

Outcome Indicators For This Action – Baseline 2021	<p>Annual Litter Offences / no. of Fly-tipping incidents Litter (NI) Order 1994 <i>Source: Causeway Coast and Glens Borough Council</i></p> <p>Percentage of household waste that is reused, recycled, or composted <i>Source: Local Authority Collected Municipal Waste Recycling, 2019-20</i></p> <p>Air Quality (annual mean concentration of N02) <i>Source: Nitrogen Dioxide Concentration – NINIS</i></p> <p>Air Quality monitoring statistics – concentration of N02 <i>Source: Causeway Coast and Glens Borough Council</i></p> <p>Greenhouse gas emissions (GHG) <i>Source: DAERA / NISRA – NI Greenhouse Gas Inventory</i></p>
Action Lead(s)	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council
Partners	<ul style="list-style-type: none"> • Business community • Churches • Community and voluntary sector • Educational establishments • Internal council departments and functions • Local tourism clusters • Causeway Coast and Glens Heritage Trust • Keep Northern Ireland Beautiful • CRUN • NACN
Timeframe S / M / L	<p>Medium to long term</p>

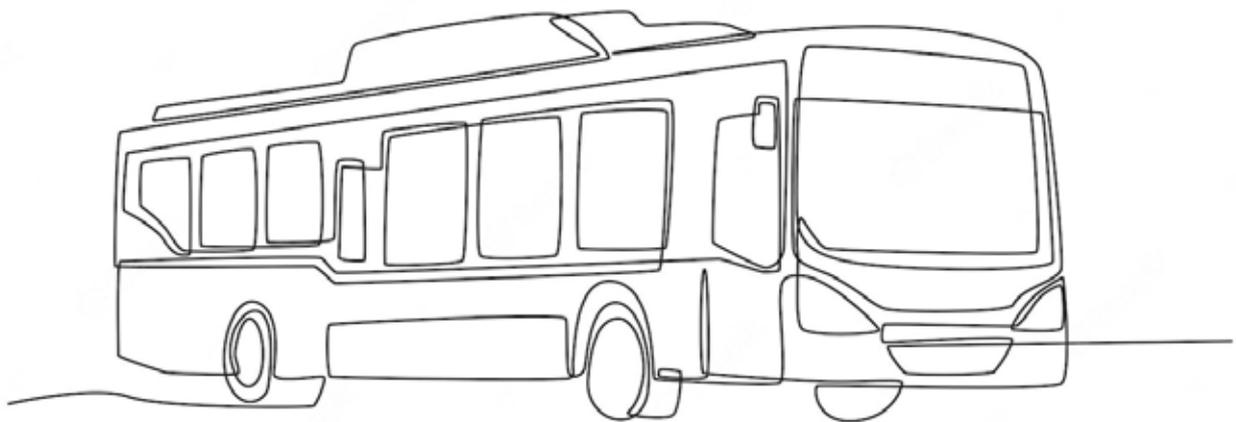


Action 20

Local Transport

Action 20	Identify and respond to key local transport concerns around rural connectivity and access needs, and to consider/contribute to emerging proposals aimed at improving integration of transport services.
Population Outcome	All people of the Causeway Coast and Glens will value and benefit from a diverse, sustainable, and accessible environment with an infrastructure that is fit for purpose and that enables growth.
Intermediate Outcome	Outcome 7: The Causeway Coast and Glens area has physical structures and facilities that further growth, access, and connections.
Implementation Milestones	<ul style="list-style-type: none"> • Agree membership and terms of reference • Identify key local transport concerns around rural connectivity and access needs • Use accessibility analysis to investigate availability of public transport in local areas • Consider/contribute to emerging proposals aimed at improving integration of transport services
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of interagency meetings • Number of statutory agencies & CV sector participating • Number of areas researched <p>How well did we do?</p> <ul style="list-style-type: none"> • Progression of working groups findings • Potential provision of new services <p>Who is better off?</p> <ul style="list-style-type: none"> • Costs/savings to statutory agencies • Potential to integrate Transport Services • Connectivity of Public Transport to rural areas
Outcome Indicators For This Action – Baseline 2021	<p>Percentage of journeys made by walking, cycling or public transport (incl. Community Transport) <i>Source: DfI Transport Survey NI, 2021</i></p>

Action Lead(s)	<ul style="list-style-type: none">• Department for Infrastructure (Interim lead)
Partners	<ul style="list-style-type: none">• Causeway Coast and Glens Borough Council• Translink• Community Transport Network• Department of Education• Department of Health• Department for Communities
Timeframe S / M / L	Short-term



Action 21

Natural and Built Environment

Action 20	<p>To promote and encourage local residents and visitors to take pride and enhance the natural and built environment across the Causeway Coast and Glens area.</p> <p>Increase areas given over to biodiversity. This includes reducing the amount of plants which are not insect friendly and replacing with native wildflowers</p>
Population Outcome	<p>All people of the Causeway Coast and Glens will value and benefit from a diverse, sustainable, and accessible environment with an infrastructure that is fit for purpose and that enables growth.</p>
Intermediate Outcome	<p>Outcome 8: The Causeway Coast and Glens is widely recognised for its unique natural and built landscape.</p>
Implementation Milestones	<ul style="list-style-type: none"> • Invite expressions of interest in participation by the community and voluntary sectors to form a Sub-group • To Agree membership and Terms of Reference • To establish a Sub-group to take this action forward • Increase areas of insect friendly planting year on year
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of Fly-tipping offences • Number Litter offences • Number of Dog Fouling Incidents • Number of planting programmes • Number of interagency meetings <p>How well did we do it?</p> <ul style="list-style-type: none"> • Number of Fly-tipping offences detected • Number of Litter offences detected • Number of Dog Fouling offences detected • Number of planting programmes completed • % of groups/area engaged with statutory agencies <p>Who is better off?</p> <ul style="list-style-type: none"> • Costs/savings to statutory agencies • Evaluations and feedback • Engagements with groups in local area

Outcome Indicators For This Action – Baseline 2021	<p>Annual litter offences / no. of fly-tipping incidents Litter (NI) Order 1994 <i>Source: Causeway Coast and Glens Borough Council</i></p> <p>Cleanliness Index rating for each DEA <i>Source: Causeway Coast and Glens Borough Council</i></p> <p>Civic Pride Surveys and Perception Studies <i>Source: Causeway Coast and Glens Borough Council</i></p>
Action Lead(s)	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council
Partners	<ul style="list-style-type: none"> • Department for Infrastructure • Department for Communities • Community/Voluntary Sectors • Chambers of Commerce • Local Business Sector
Timeframe S / M / L	<p>Long</p>

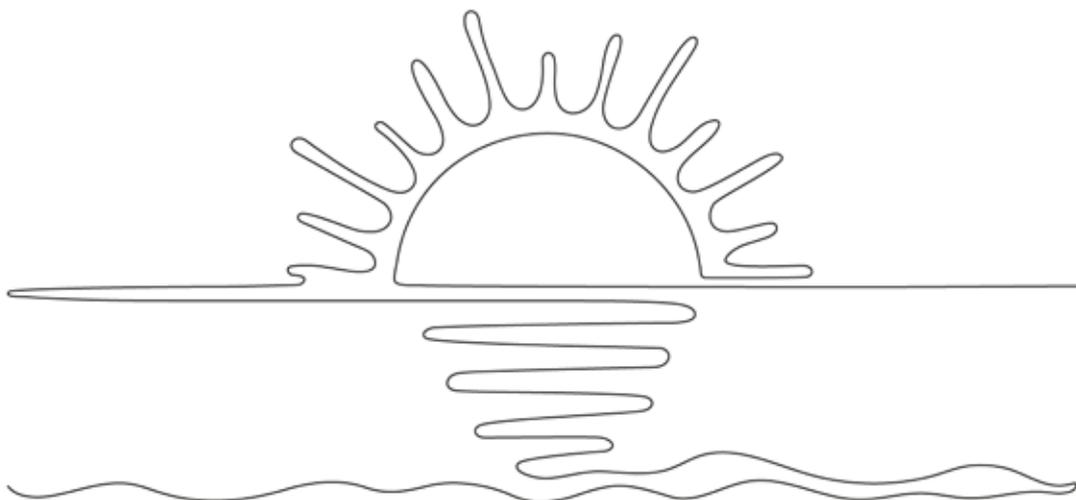


Action 22

Natural Heritage

Action 20	To implement initiatives on protected natural heritage areas in Causeway Coast and Glens to support the maintenance of the area’s special features and sensitively manage the landscapes outside these special areas. To improve where possible the condition of designated sites and encourage a sustainable and sensitive approach to all landscapes within the Council area.
Population Outcome	All people of the Causeway Coast and Glens will value and benefit from a diverse, sustainable, and accessible environment with an infrastructure that is fit for purpose and that enables growth.
Intermediate Outcome	Outcome 8: The Causeway Coast and Glens is widely recognised for its unique natural and built landscape.
Implementation Milestones	<ul style="list-style-type: none"> • To deliver on the Binevenagh and Coastal Lowlands Landscape Partnership project • Development phase delivered on masterplans for the area to protect and enhance it • The Delivery Phase has been given the green light so the 5 Natural Heritage or indeed the 13 projects it will deliver. The project sits wholly within Causeway Coast and Glens Borough Council and activities have and will include designated areas. • Ongoing: AONB monitoring: <ul style="list-style-type: none"> • Fixed Point Photography Project is well established in all AONBs within area. Involves submission of seasonal sets of photographs from set points in order to assess landscape change • CCGHT delivered Leave No Trace training in the Causeway Coast and Glens Borough Council area (Magilligan Field Centre) – last year this was particularly disrupted by COVID-19 pandemic. This was viable due to it supporting the Community Plan
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of new Areas of Outstanding Natural Beauty and World Heritage Site Management and Action Plans • Number of statutory agencies & Community and Voluntary sector participating • Number of areas researched <p>How well did we do it?</p> <ul style="list-style-type: none"> • Publication of Local Development Plan Preferred Options Paper (POP) • Environment Farming Scheme launched in Spring 2020 • Monitoring number of protected sites completed

Action Performance Measures Continued	Who is better off? <ul style="list-style-type: none"> • New Conservation Management Plans for Natura 2000 (N2K) developed • Evaluation and feedback from community sector
Outcome Indicators For This Action – Baseline 2021	No. and condition of protected / listed built heritage <i>Source: Department for Communities – Heritage at Risk Register – Condition of Heritage Sites – Ballymoney, Coleraine, Limavady and Moyle (Causeway Coast and Glens Borough Council) 2019</i> No. and condition of European, National and Local Environmental Designations <i>Source: DAERA/JNCC & the Council’s Local Development Plan 2030 Preferred options Paper</i>
Action Lead(s)	<ul style="list-style-type: none"> • DAERA NIEA Countryside Coast & Landscape
Partners	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council • Landowners • Community Groups • eNGOs (Non-Governmental Organisations) notably • Causeway Coast and Glens Heritage Trust
Timeframe S / M / L	Medium to Long term



Action 23

Recovery and Renewal

Action 23	Delivery of new Economic Development Strategy – ‘Recovery and Renewal’.
Population Outcome	All people of the Causeway Coast and Glens will contribute to and benefit from a thriving economy built on a culture of growth, entrepreneurship, innovation and learning.
Intermediate Outcome	Outcome 10: The Causeway Coast and Glens area attracts and grows more profitable businesses.
Implementation Milestones	<ul style="list-style-type: none"> • Supporting business to return to previous levels of productivity • Working towards improved sustainability in an uncertain world – developing resilience to future interruptions in service • Supporting town centres which were already hard-hit by a downturn in activity and decline in footfall • Helping businesses in new and emerging markets and encouraging people to enter the workplace accordingly • Increased focus on innovation, Research & Development and developing new markets locally, regionally, and internationally.
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Identify at least one new key strategic priority • Examine all external funding opportunities • Define roles of all key delivery partners • Continue to deliver business support to help both new and existing businesses <p>How well did we do it?</p> <ul style="list-style-type: none"> • 100% - Growth Deal projects identified as key economic driver for next 10-15 years • 100% - External funding opportunities have been identified including: Growth Deal, Complementary Fund, Levelling Up, Peace Plus • NI Business Start Up Programme: April-June 2022 – 58 Business Plans equating to 35 jobs and 28% of Annual Statutory Jobs Target of 125 jobs • Alchemy Business Support: In terms of the quarterly target of 25, businesses receiving mentoring were: 116% above quarterly target of 25 businesses mentored • Digital Causeway Programme: In terms of the quarterly target of 15, businesses receiving mentoring were: 33% above quarterly target of 15 business • Enterprise Fund: Open call for applications 4th - 29th April 2022. Currently Fund on hold until August 2022 while budgets are reviewed • Learn to Earn Programme: Project update figures not yet available • Digital Youth Programme: Programme to open in October 2022

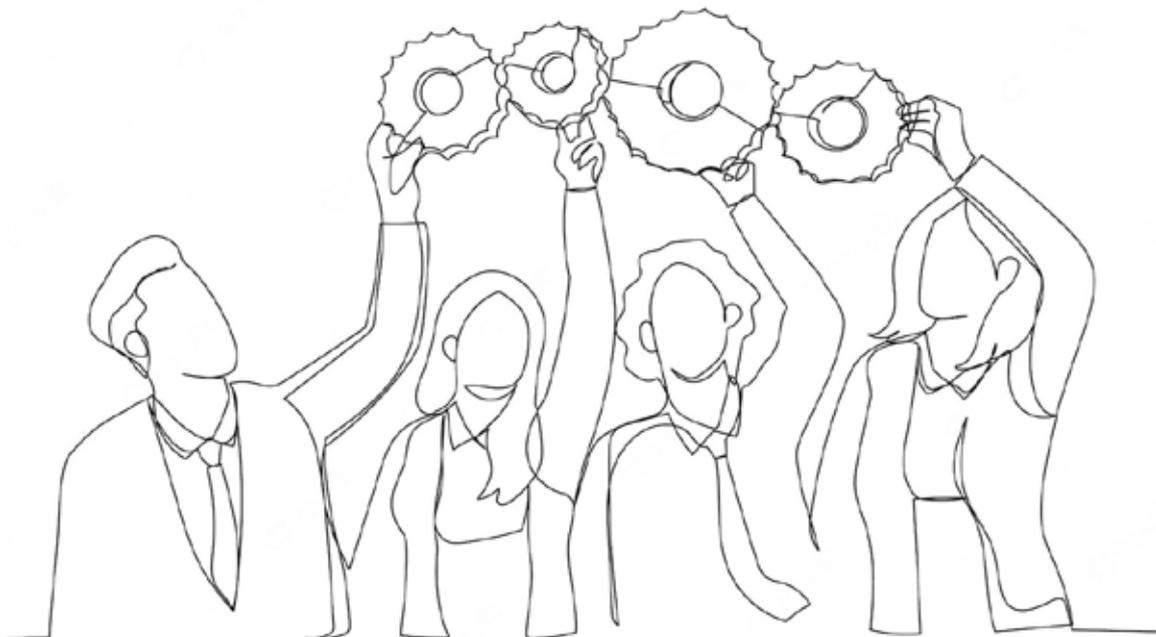
Action Performance Measures Continued	<p>Who is better off?</p> <ul style="list-style-type: none"> EDS has been developed under two themes, Recovery and Renewal, with the aspiration of improving the lives of every citizen within the borough through: <ul style="list-style-type: none"> Recovery – Labour Market Activation and Business Starts/ Survival Renewal – Business Evolution, Connected Borough, Green Borough, and Renewed Place
Outcome Indicators For This Action – Baseline 2021	<p>Business start-up rates <i>Source: IDBR Business Demography Tables 2017 – Table 2.2 – Count of births and birth rate of new businesses for NI by District Council area 2013-2019</i></p> <p>Business survival rates <i>Source: ONS Business Demography, UK Dataset November 2019</i></p> <p>Employee jobs by sector <i>Source: NI Business Register and Employment Survey, September 2019</i></p> <p>Approximate Gross Value Added (aGVA) per employee <i>Source: Annual Business Inquiry – Local Unit Results 2017; NISRA – Local Area Database 2016 – Theme: Labour Market</i></p> <p>Earnings (median gross earnings) by work and residence <i>Source: Annual Survey of Hours and Earnings – Weekly pay – Gross (£) – for all employee jobs: NI 2019</i></p> <p>No. of businesses by broad industry group <i>Source: Inter-Departmental Business Register - Number of VAT and/or PAYE Registered Businesses Operating in NI by District Council Area and Broad Industry Group, 2021</i></p> <p>Annual Monitoring <i>Source: Causeway Coast and Glens Borough Council - Planning Department</i></p>
Action Lead(s)	<ul style="list-style-type: none"> Causeway Coast and Glens Borough Council - Prosperity and Place
Partners	<ul style="list-style-type: none"> Invest NI Tourism NI Local Enterprise Agencies Other units within CC&GBC NI Government Departments Existing project partners such as Chambers, UU, etc
Timeframe S / M / L	Short to medium term

Action 24

Atlantic Link Enterprise Campus

Action 24	To promote the unique offer of the Atlantic Link Enterprise Campus (ALEC.) Enterprise Zone.
Population Outcome	All people of the Causeway Coast and Glens will contribute to and benefit from a thriving economy built on a culture of growth, entrepreneurship, innovation and learning.
Intermediate Outcome	Outcome 9: The Causeway Coast and Glens area provides opportunities for all to contribute to and engage in a more prosperous and fair economy.
Implementation Milestones	<p>New vision for the Borough</p> <ul style="list-style-type: none"> • Retain a commercial agent to promote the site • Develop a series of initial contacts for sales proposition, as well as development of key messages for potential clients • Develop a business innovation hub within the growth deal • Roles of key delivery partners clearly identified; and core and external funding opportunities examined
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Identify new strategic priorities • Identify Growth Deal opportunities • Survey economic area profile • Number of consultations <p>How well did we do it?</p> <ul style="list-style-type: none"> • Number of key delivery partners identified • Number of external funding opportunities examined <p>Who is better off?</p> <ul style="list-style-type: none"> • Business community • Employment workforce • Costs to statutory agencies in responding to business needs
Outcome Indicators For This Action – Baseline 2021	<p>Business start-up rates <i>Source: IDBR Business Demography Tables 2017 – Table 2.2 – Count of births and birth rate of new businesses for NI by District Council area 2013-2019</i></p> <p>Business survival rates <i>Source: ONS Business Demography, UK Dataset November 2018</i></p> <p>Employee jobs by sector <i>Source: NI Business Register and Employment Survey, 2018</i></p>

<p>OUTCOME INDICATORS FOR THIS ACTION – BASELINE 2021 CONTINUED</p>	<p>Approximate Gross Value Added (aGVA) per employee <i>Source: Annual Business Inquiry – Local Unit Results 2017; NISRA – Local Area Database 2016 – Theme: Labour Mark</i></p> <p>Earnings (median gross earnings) by work and residence <i>Source: Annual Survey of Hours and Earnings – Weekly pay – Gross (£) – for all employee jobs: NI 2019</i></p> <p>No. of businesses by broad industry group <i>Source: Inter-Departmental Business Register - Number of VAT and/or PAYE Registered Businesses Operating in NI by District Council Area and Broad Industry Group, 2020</i></p>
<p>Action Lead(s)</p>	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council - Prosperity and Place
<p>Partners</p>	<ul style="list-style-type: none"> • Department for Economy • Invest NI • Professional Property Agent • Economic Advisory Group
<p>Timeframe S / M / L</p>	<p>Medium to long term</p>

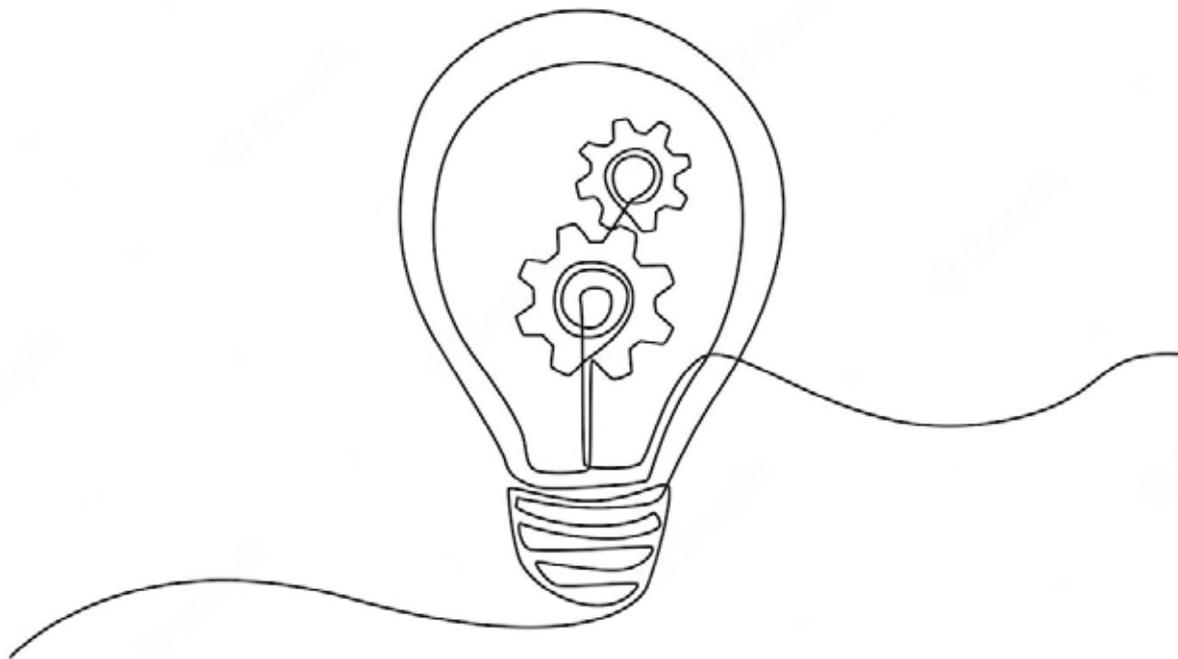


Action 25

Innovation

Action 25	Increase the level of innovation in the Causeway Coast and Glens area.
Population Outcome	All people of the Causeway Coast and Glens will contribute to and benefit from a thriving economy built on a culture of growth, entrepreneurship, innovation and learning.
Intermediate Outcome	Outcome 9: The Causeway Coast and Glens area provides opportunities for all to contribute to and engage in a more prosperous and fair economy.
Implementation Milestones	<ul style="list-style-type: none"> • Facilitate strategic working group of partners and key stakeholders • Research and report on best practice in innovation support systems • Devise innovation Action Plan for Causeway Coast and Glens • Plan roll out across the Causeway Coast and Glens area • Increase uptake of Innovate UK accreditation process
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Establish Working Group • Number of support programmes • Number and uptake of participants in programmes <p>How well did we do it?</p> <ul style="list-style-type: none"> • Increase levels in business survival • Number of new business start-ups • Number of jobs created/retained • Run Pilot initiative scheme <p>Who is better off?</p> <ul style="list-style-type: none"> • Business community – participation in initiatives scheme • Employment workforce • Costs to statutory agencies in responding to business needs
Outcome Indicators For This Action – Baseline 2021	<p>Rate of innovation activity <i>Source: UK Innovation Survey 2016/2018 NI Results</i></p> <p>Business start-up rates <i>Source: IDBR Business Demography Tables 2017 – Table 2.2 – Count of births and birth rate of new businesses for Northern Ireland by District Council area 2015-2019</i></p> <p>Business survival rates <i>Source: ONS Business Demography, UK Dataset November 2018</i></p>

Action Lead(s)	<ul style="list-style-type: none">• Invest NI Regional Invest NI Office Northwest &• Causeway Coast and Glens Borough Council Prosperity and Place
Partners	<ul style="list-style-type: none">• Department for Economy• Ulster University• FE Colleges• Economic Advisory Group• Local businesses
Timeframe S/M/L	Medium to long term

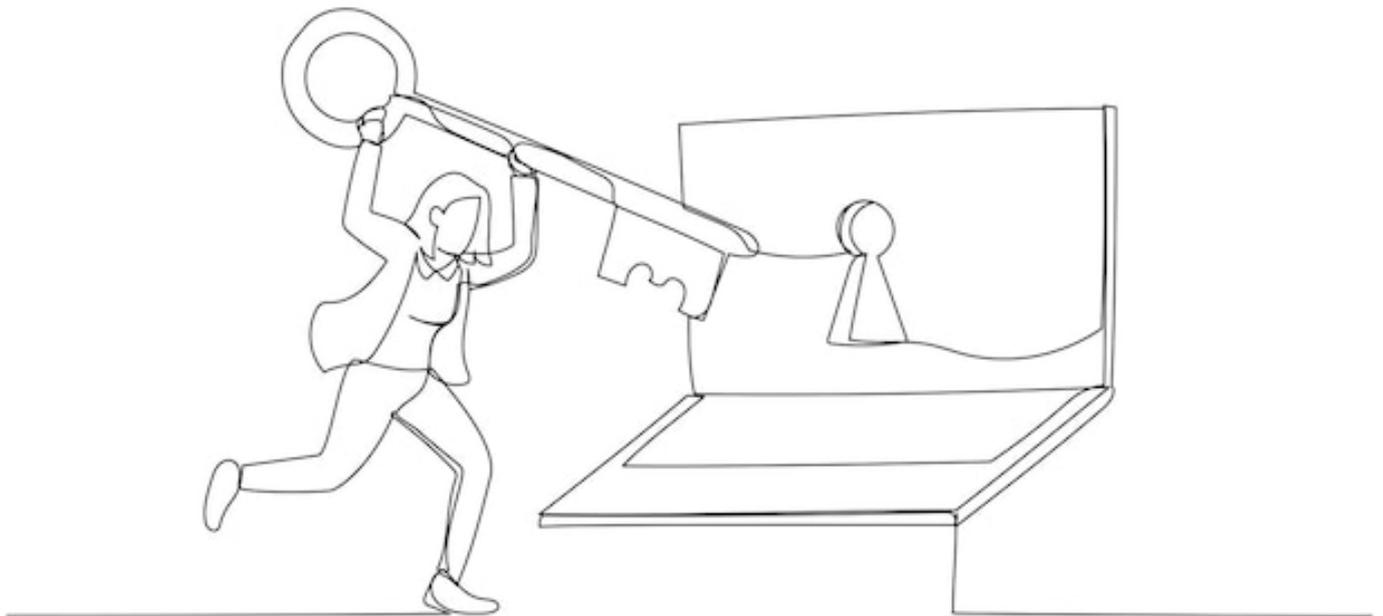


Action 26

Digital Infrastructure Strategy

Action 26	To develop a Digital Infrastructure Strategy for the Causeway Coast and Glens area.
Population Outcome	All people of the Causeway Coast and Glens will contribute to and benefit from a thriving economy built on a culture of growth, entrepreneurship, innovation and learning.
Intermediate Outcome	Outcome 9: The Causeway Coast and Glens area provides opportunities for all to contribute to and engage in a more prosperous and fair economy.
Implementation Milestones	<ul style="list-style-type: none"> • Continue to quantify Causeway Coast and Glens connectivity • Investigate ideas and potential projects for rural areas with a lack of connectivity • Liaise with local businesses and communities to ensure maximum take up of Government schemes
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Procure a specialist digital advisory team • Develop a Project Plan • Survey economic area profile • Number of consultations • Identify and implement innovative urban and rural connectivity schemes <p>How well did we do it?</p> <ul style="list-style-type: none"> • Uptake and participation levels of Central Government Schemes (Causeway Coast and Glens Borough Council) <p>Who is better off?</p> <ul style="list-style-type: none"> • Business community • Employment workforce
Outcome Indicators For This Action – Baseline 2021	<p>Percentage of premises with access to broadband with speeds at or above 30Mbps <i>Source: Ofcom Connected Nations 2020 – UK Report</i></p> <p>No. of PAYE / VAT registered businesses <i>Source: Inter-Departmental Business Register Publication 2019 – Table 3.1 – Number of VAT and/or PAYE Registered Businesses Operating in Northern Ireland by District Council Area 2013-2021</i></p>

Action Lead(s)	<ul style="list-style-type: none">• Causeway Coast and Glens Borough Council - Prosperity and Place
Partners	<ul style="list-style-type: none">• Department for Economy (Project Stratum)• Full Fibre NI Consortium• Rural Development Programme• Telecoms Companies• Local Businesses
Timeframe S / M / L	Short term



Action 27

Educational and Skills Initiatives

Action 27	Support the development of the Labour Market Partnership - supporting educational and skills initiatives within the Causeway Coast and Glens area to match current and future business needs.
Population Outcome	All people of the Causeway Coast and Glens will contribute to and benefit from a thriving economy built on a culture of growth, entrepreneurship, innovation and learning.
Intermediate Outcome	Outcome 12: All people of the Causeway Coast and Glens will be knowledgeable and skilled.
Implementation Milestones	<ul style="list-style-type: none"> • Establish a Causeway Labour Market Partnership • Develop Causeway Labour Market Partnership Strategy & Action Plan • Deliver a wide range of employability initiatives across the borough
Action Performance Measures	<ul style="list-style-type: none"> • Causeway Labour Market Partnership established • Causeway Labour Market Partnership Strategy & Action Plan developed • Starting to deliver upon a range of employability initiatives actions within the Plan
Outcome Indicators For This Action – Baseline 2021	<p>Qualification Levels (16-64 years Population) – (Labour Force Survey) <i>Source: Labour Force Annual Survey Report 2019 – Qualifications – Table 4.2</i></p> <p>Employment Rate (16-64), 2019 <i>Source: Labour Force Survey January – December 2018</i></p> <p>Employee jobs by sector <i>Source: Northern Ireland Business Register and Employment Survey, September 2019</i></p>
Action Lead(s)	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council - Prosperity and Place
Partners	<ul style="list-style-type: none"> • Dept. for Economy • Dept. for Communities • Enterprise Agencies • North West Regional College • Northern Regional College • Ulster University • Causeway Area Learning Partnerships • Tourism NI • Chamber of Commerce • Local businesses

Timeframe
S/M/L

Short to medium Term

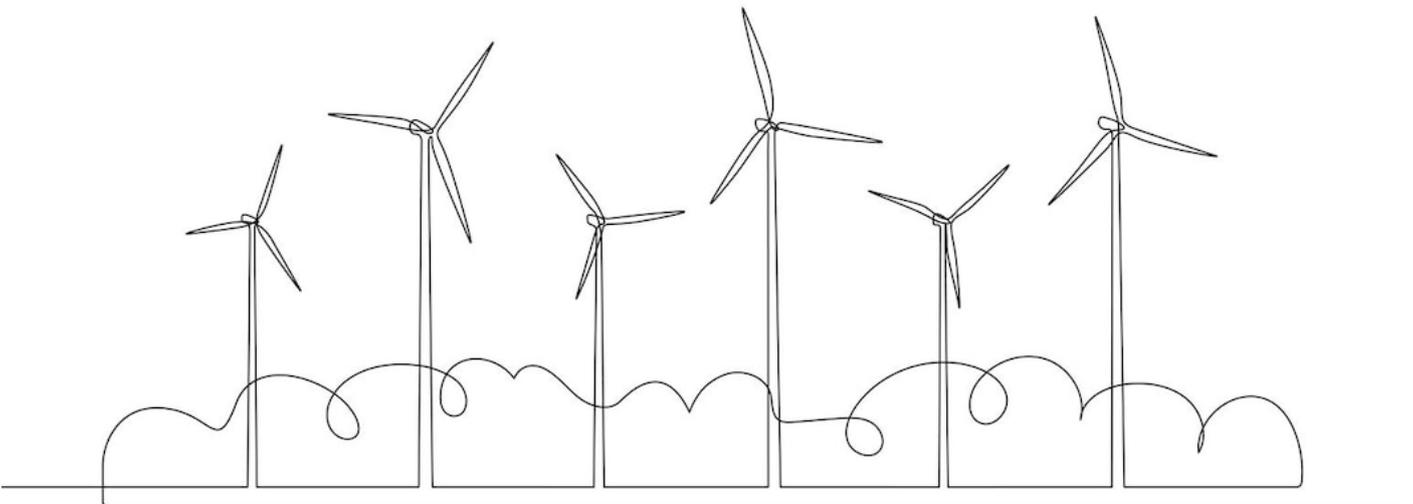


Action 28

Energy and Climate Strategy

Action 28	Develop Energy and Climate Strategy incorporating an Action Plan for the Causeway Coast and Glens area.
Population Outcome	All people of the Causeway Coast and Glens will contribute to and benefit from a thriving economy built on a culture of growth, entrepreneurship, innovation and learning.
Intermediate Outcome	Outcome 9: The Causeway Coast and Glens area provides opportunities for all to contribute to and engage in a more prosperous and fair economy.
Implementation Milestones	<ul style="list-style-type: none"> • Identify commercial viability within energy markets • Develop a TOR for Energy Strategy • Appoint a specialist advisor/team • Engage with local large scale energy users • Engage in soft market sounding • Develop an action plan outlining key milestones • Report on Council's Environmental Services initiatives • Form a local collaborative energy group • Support a local energy initiative
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Identify new strategic priorities • Develop Terms of Reference • Undertake key lobbying activities • Engagement with potential local large-scale energy users <p>How well did we do it?</p> <ul style="list-style-type: none"> • Number of key lobbying initiatives • Procurement of Advisory Team • Formation of local collaborative energy group <p>Who is better off?</p> <ul style="list-style-type: none"> • Local residents • Business community • Employment workforce
Outcome Indicators For This Action – Baseline 2021	<p>Total Entrepreneurial Activity (TEA) <i>Source: Global Entrepreneurship Monitor UK NI Report 2017</i></p> <p>Rate of innovation activity <i>Source: UK Innovation Survey 2015/2017 NI Results</i></p>

Action Lead(s)	<ul style="list-style-type: none">• Causeway Coast and Glens Borough Council - Prosperity and Place
Partners	<ul style="list-style-type: none">• Ulster University• Department for Economy• Local Businesses• Utility Regulator NI• NIE Networks
Timeframe S/M/L	Medium to long term



Action 29

Town Centre Forums

<p>Action 29</p>	<p>Support Town Centre Forums to focus on developing and delivering collaborative town centre management projects addressing safe, clean, and green ethos across the 6 urban towns Ballycastle, Ballymoney, Coleraine, Limavady, Portrush & Portstewart.</p> <p>Working with partner organisations to provide synergy with developing infrastructure plans and action plans to address active transport initiatives, masterplan proposals and the renewal and transformation of our town centres as places to be.</p>
<p>Population Outcome</p>	<p>All people of the Causeway Coast and Glens will contribute to and benefit from a thriving economy built on a culture of growth, entrepreneurship, innovation and learning.</p>
<p>Intermediate Outcome</p>	<p>Outcome10: The Causeway Coast and Glens attracts and grows more profitable businesses.</p>
<p>Implementation Milestones</p>	<ul style="list-style-type: none"> • Continue to survey town centre businesses to gauge impact and need • Continue to survey the public to gauge perception of our town centres • Ensure appropriate representation within Town Centre Forums • Agree Terms of Reference • Continue consultation with local town team groups, business organisations and community [e.g. via mechanisms such as Community Engagement Platform] to maximise engagement and common vision for each of the towns • Develop communication strategy for Town Centre Forums to engage with all town centre stakeholders
<p>Action Performance Measures</p>	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of support programmes • Number and uptake of participants in programmes • Develop 'Recovery & Transformation' action plan in response to the Covid-19 pandemic <p>How well did we do it?</p> <ul style="list-style-type: none"> • Implementation of 'Recovery & Transformation' action plan • Increase levels in business survival • Number of new business start-ups • Number of jobs created/retained • Reduction in Business Vacancy Rates <p>Who is better off?</p> <ul style="list-style-type: none"> • Business community • Employment workforce • Costs to statutory agencies in responding to business needs

Outcome Indicators For This Action – Baseline 2021	<p>Business survival rates <i>Source: ONS Business Demography, UK Dataset November 2019</i></p> <p>Employee jobs by sector <i>Source: NI Business Register and Employment Survey, September 2019</i></p> <p>Business start-up rates <i>Source: IDBR Business Demography Tables 2017 – Table 2.2 – Count of births and birth rate of new businesses for NI by District Council area 2013-2019</i></p> <p>Employment rate (16-64 years) <i>Source: Labour Force Survey January – December 2018</i></p> <p>Town centre vacancy rates <i>Source: Causeway Coast and Glens Borough Council and Land & Property Service [LPS]] 2021</i></p> <p>No. of PAYE / VAT registered businesses <i>Source: Inter-Departmental Business Register Publication 2019 – Table 3.1 – Number of VAT and/ or PAYE</i></p>
Action Lead(s)	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council - Town and Village Manager
Partners	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council Planning Department • Private Sector • Department for Infrastructure • Department for Communities • Police Service of Northern Ireland • Community sector • Chambers of Commerce • Local business organisations • Business Improvement District • Local colleges/education providers • Translink • ATCM – Association of Town & City Management
Timeframe S / M / L	<p>Medium term</p>

Action 30

Thriving and Sustainable Visitor Economy

<p>Action 30</p>	<p>Support and enable benefit from a thriving and sustainable visitor economy through delivery and enhancement of the Tourism and Recreation Services throughout the Causeway Coast and Glens area.</p> <p>It will provide a welcoming, year-round, high quality visitor experience, generate opportunities for quality employment, protect its built and natural environment, and will aim to balance the growth of the economy without having a detrimental impact on the health and wellbeing of local communities.</p>
<p>Population Outcome</p>	<p>All people of the Causeway Coast and Glens will contribute to and benefit from a thriving economy built on a culture of growth, entrepreneurship, innovation and learning.</p>
<p>Intermediate Outcome</p>	<p>Outcome 9: The Causeway Coast and Glens area provides opportunities for all to contribute to and engage in a more prosperous and fair economy.</p>
<p>Implementation Milestones</p>	<ul style="list-style-type: none"> • Develop a detailed understanding of communities' sentiment to Tourism; Gain a sustainable Tourism Accreditation. • Establish a volunteer programme to maintain and improve the local environment e.g., Litter management and Tidy towns • Pursue Greenway Development. • Improve linkages across attractions, activities, events, and hub towns. E.g., Park & Ride Options. • Prioritised development of vehicular management plans e.g., Bushmills Arrival Hub; Extend and Promote evening Bus service 402 route in the summer season; Tariffs and ticketing extension (open returns). • Encourage E mobility and pursue Greenway Development • Improve Vibrancy of towns and villages. Stakeholders to be engaged to support local food and drink experience; opening hours; Evening Transport; Programme of Activity to extend opening hours. Tidy Towns • Gain a sustainable tourism accreditation e.g., Establish active teams across relevant section of the community – schools, retailers accommodation providers • Seek integration of non-tourism specific actions across Visitor, Industry, Community and Environment
<p>Action Performance Measures</p>	<p>How much did we do?</p> <ul style="list-style-type: none"> • Number of support programmes • Number and uptake of participants in programmes

Action Performance Measures Continued	<p>How well did we do it?</p> <ul style="list-style-type: none"> • % Visitors to Causeway Coast and Glens area (Tourism NI) • £ spend per visitor (Tourism NI) • Additional take-up of industry platforms by local tourism providers • Number of key tourism pipeline projects • % Increase levels in business survival • Number of new business start-ups • Number of jobs created/retained <p>Who is better off?</p> <ul style="list-style-type: none"> • Tourism Community • Business community • Employment workforce • Costs to statutory agencies in responding to tourism business needs
Outcome Indicators For This Action – Baseline 2021	<p>Percentage of total NI visitors to visit Causeway Coast and Glens <i>Source: Tourism - Estimated Overnight Trips, Nights, and Expenditure (administrative geographies) 2019</i></p> <p>Business survival rates <i>Source: ONS Business Demography, UK Dataset November 2019</i></p> <p>Business start-up rates <i>Source: IDBR Business Demography Tables 2017 – Table 2.2 – Count of births and birth rate of new businesses for NI by District Council area 2013-2019</i></p> <p>Expenditure per visitor <i>Source: Tourism - Estimated Overnight Trips, Nights, and Expenditure (administrative geographies) 2018</i></p>
Action Lead(s)	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council
Partners	<ul style="list-style-type: none"> • Tourism NI • Dept. of Agriculture, Environment and Rural Affairs • Dept. for Communities • Hotel Federation • Tourism & hospitality trade including cluster groupings • Tourism Ireland • Waterways Ireland • Dept. for Infrastructure
Timeframe S / M / L	<p>Short to medium term</p>

Action 31

Growth Deal Opportunities

Action 30	To develop Growth Deal Opportunities for the Causeway Coast and Glens area.
Population Outcome	All people of the Causeway Coast and Glens will contribute to and benefit from a thriving economy built on a culture of growth, entrepreneurship, innovation and learning.
Intermediate Outcome	Outcome 9: The Causeway Coast and Glens area provides opportunities for all to contribute and engage in a more prosperous and fair economy.
Implementation Milestones	<ul style="list-style-type: none"> • Establish Executive Programme Board and Programme management Office • Appoint Growth Deal Procurement Framework • Conduct Independent Research in support of Projects – Five research projects commissioned to date • Develop Strategic Outline Cases – Five SOCs commissioned to date
Action Performance Measures	<p>How much did we do?</p> <ul style="list-style-type: none"> • Establish Executive Programme Board and Programme Management Office • Appoint a Growth Deal Procurement Framework – consultant call off list • Conduct independent research in support of projects • Develop Strategic Outline Cases • Develop Outline Business Cases • Develop a Growth Deal Portfolio <p>How well did we do it?</p> <ul style="list-style-type: none"> • 1/100% - Executive Programme Board and Programme Management Office formally established in August 2021 • 1/100% - Growth Deal Procurement Framework established in January 2022 • 5/50% - Five commissions of independent research have been issued, as yet none have concluded • 5/50% - Five SOCs have been commissioned, with expected completion date of June 2022 • 2/25% - Two OBCs have been commissioned. Potential for additional OBCs following outcome of the five SOCs currently underway • Growth Deal Portfolio to be completed after SOC/OBCs concluded. Target date set for January 2023

Action Performance Measures Continued	<p>Who is better off?</p> <p>The Growth Deal outlines the approach Council will take to strategically improve the lives of all citizens within the borough through capital projects. The objectives of the Growth Deal are to:</p> <ul style="list-style-type: none"> • Attract more innovative and internationally focused companies • Position Causeway Coast and Glens as the 'go-to' region for innovation and tourism • Improve key elements of strategic transport, digital infrastructure, and digital skill • Work with communities to raise aspiration and ambition. Detailed analysis of impacts will take place in future reports.
Outcome Indicators For This Action – Baseline 2021	<p>No. of PAYE / VAT registered businesses <i>Source: Inter-Departmental Business Register Publication 2019 – Table 3.1 – Number of VAT and/ or PAYE Registered Businesses Operating in NI by District Council Area 2013-2019</i></p> <p>Employee jobs by sector <i>Source: NI Business Register and Employment Survey, September 2019</i></p> <p>Approximate Gross Value Added (aGVA) per employee <i>Source: Annual Business Inquiry – Local Unit Results 2017; NISRA – Local Area Database 2016 – Theme: Labour Market</i></p> <p>Earnings (median gross earnings) by work and residence <i>Source: Annual Survey of Hours and Earnings – Weekly pay – Gross (£) – for all employee jobs: NI 2019</i></p>
Action Lead(s)	<ul style="list-style-type: none"> • Causeway Coast and Glens Borough Council – Prosperity and Place
Partners	<ul style="list-style-type: none"> • UK Government • Relevant NI Executive Departments • Ulster University • FE Colleges • Business Community
Timeframe S / M / L	<p>Medium to long term</p>

Local Development Plan

The Local Government Act (NI) 2014 and the Planning Act (NI) 2011 introduced a statutory link between the Council's Community Plan and Local Development Plan (LDP).

The LDP, a spatial reflection of the Community Plan, will set out what the Borough should look like and how land should be used and developed. It will form the basis of land-use planning and decision-making within the Borough.

The LDP Timetable sets out the indicative time frame for the key stages of Plan preparation.

The Council's 'Statement of Community Involvement in Planning' (SCI) details how the Council will engage with the public and other key stakeholders throughout the Plan-making process.

Further information is available at

www.causewaycoastandglens.gov.uk

Next Steps

The Causeway Coast and Glens Community Planning Strategic Partnership will oversee progress on implementation of the Delivery Plan 2022. The detailed actions set out in the Delivery Plan will be driven by the Action Lead Organisations who will work in partnership with identified individuals and organisations. This is an evolving process with actions maturing at different times given the wide-ranging nature of the proposed actions.

An evaluation process has already been developed together with a quarterly reporting mechanism in order to assess the successful delivery of the Delivery Plan.





Causeway Coast and Glens
**Community Planning
Strategic Partnership**



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